

# **Florida Medicaid Reform**

**1115 Research and Demonstration Waiver**

**4<sup>th</sup> Quarter Progress Report  
(April 1, 2012 – June 30, 2012)  
Demonstration Year 6**

**Agency for Health Care Administration**



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# I. Waiver History

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## Background

Florida's Medicaid Reform is a comprehensive demonstration that seeks to improve the value of the Medicaid delivery system. The program is operated under an 1115 Research and Demonstration Waiver initially approved by the Centers for Medicare and Medicaid Services (Federal CMS) on October 19, 2005. State authority to operate the program is located in Section 409.91211, Florida Statutes (F.S.), which provides authorization for a statewide pilot program with implementation that began in Broward and Duval Counties on July 1, 2006. The program expanded to Baker, Clay and Nassau Counties on July 1, 2007.

On June 30, 2010, the Agency for Health Care Administration (Agency) submitted a three-year waiver extension request to maintain and continue operations of the demonstration waiver for the period July 1, 2011 through June 30, 2014. Federal CMS approved the three-year waiver extension request on December 15, 2011. The waiver extension period is December 16, 2011 through June 30, 2014.

Florida expects to gain valuable information about the effects of allowing market-based approaches to assist the state in its service to Medicaid recipients.

Key components of Medicaid Reform include:

- Comprehensive choice counseling,
- Customized benefit packages,
- Enhanced benefits for participating in healthy behaviors,
- Risk-adjusted premiums based on enrollee health status, and
- Low Income Pool.

The reporting requirements for the 1115 Medicaid Reform Waiver are specified in Florida law, and the Special Terms and Conditions #19 and #20 of the waiver. Special Term and Condition (STC) #19 requires that the state submit a quarterly report upon implementation of the program summarizing the events occurring during the quarter or anticipated to occur in the near future that affect health care delivery, including, but not limited to, approval and contracting with new plans, specifying coverage area, phase-in, populations served, benefits, enrollment, grievances and other operational issues.

This report is the fourth quarterly report in Year Six of the demonstration for the period of April 1, 2012 through June 30, 2012. For detailed information about the activities that occurred during previous quarters of the demonstration, refer to the quarterly and the annual reports, which can be accessed at: [http://ahca.myflorida.com/Medicaid/medicaid\\_reform/index.shtml](http://ahca.myflorida.com/Medicaid/medicaid_reform/index.shtml).

## II. Status of Medicaid Reform

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### A. Health Care Delivery System

#### 1. Health Plan Contracting Process

##### **Overview**

All health plans, including contractors wishing to participate as Medicaid Reform health plans, are required to complete a Medicaid health plan application. In 2006, a single application was developed for both capitated applicants and fee-for-service (FFS) provider service network (PSN) applicants. The health plan application process consists of four areas<sup>1</sup>: organizational and administrative structure, policies and procedures, on-site review, and contract routing and execution process. In addition, capitated health plans are required to submit a Customized Benefit Plan to the Agency for approval as part of the application process. Customized Benefit Plans are described on pages 6 through 9 and are an integral part of the demonstration. FFS PSNs are required to provide services at the state plan level, but may (after obtaining state approval) eliminate or reduce co-payments and may offer additional services. The 2010 Florida Legislature amended Section 409.91211(3)(e), F.S., to allow the FFS PSNs to become capitated no later than the beginning of their last year of operation. The 2011 Florida Legislature further amended this section to allow FFS PSNs to convert to capitation no later than September 1, 2014, or within two years of operation, whichever comes later.

The Agency currently uses an open application process for health plans. This means there is no official due date for submission in order to participate as a health plan in Broward, Duval, Baker, Clay, or Nassau County. Instead, the Agency provides guidelines for application submission dates in order to ensure that applicants fully understand the contract requirements when preparing their applications.

##### **Current Activities**

##### ***Health Plan Applications and Requests to Expand to Additional Demonstration Counties***

Since the beginning of the demonstration, the Agency has received 28 health plan applications (20 HMOs and eight PSNs) of which 23 applicants sought and received approval to provide services to the Temporary Assistance for Needy Families (TANF) and the Supplemental Security Income (SSI) population. The following applications remain under review:

- Simply Healthcare HMO (Broward County)
- Healthease HMO (all five demonstration counties)
- Magellan Complete Care specialty plan (Broward County).

At the request of the applicant, review and implementation of Community Health Plan of South Florida FFS PSN (Broward County) is on hold.

During this quarter, the Agency received an application from Simply Healthcare d/b/a Clear Health Alliance to be a specialty plan for individuals living with HIV or AIDS in Broward County. This application is in Phase II review.

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<sup>1</sup> The health plan application process includes the following four phases: (I) organizational and administrative structure, (II) policies and procedures, (III) on-site review, and (IV) contract routing and execution, establishing a provider file in the Florida Medicaid Management Information System, completing systems testing to ensure the health plan applicant is capable of submitting and retrieving HIPAA-compliant files and submitting accurate provider network files, and ensuring the health plan receives its first membership.

In addition, we received a request from Sunshine HMO to expand into Baker and Nassau Counties. This request is under review.

Table 1 provides a comprehensive list since the implementation of the demonstration of all health plan applicants, the date each application was received, the date each application was approved and the initial counties of operation requested by each applicant.

<b>Table 1 Health Plan Applicants</b>					
<b>Plan Name</b>	<b>Plan Type</b>	<b>Coverage Area</b>		<b>Receipt Date</b>	<b>Contract Date</b>
		<b>Broward</b>	<b>Duval</b>		
South Florida Community Care Network	PSN	X		04/13/06	06/29/06
AMERIGROUP Community Care	HMO	X		04/14/06	06/29/06
HealthEase	HMO	X	X	04/14/06	06/29/06
Staywell	HMO	X	X	04/14/06	06/29/06
Preferred Medical Plan	HMO	X		04/14/06	06/29/06
United HealthCare	HMO	X	X	04/14/06	06/29/06
Humana	HMO	X		04/14/06	06/29/06
Freedom Health Plan	HMO	X		04/14/06	9/25/07
Total Health Choice	HMO	X		04/14/06	06/07/06
Buena Vista	HMO	X		04/14/06	06/29/06
Vista Health Plan SF	HMO	X		04/14/06	06/29/06
Florida NetPASS	PSN	X		04/14/06	06/29/06
Universal Health Care	HMO	X	X	04/17/06	11/28/06
Shands Jacksonville Medical Center d/b/a First Coast Advantage	PSN		X	04/17/06	06/29/06
Children's Medical Services, Florida Department of Health	PSN	X	X	04/21/06	11/02/06
Access Health Solutions	PSN	X	X	05/09/06	07/21/06
Pediatric Associates	PSN	X		05/09/06	08/11/06
Better Health	PSN	X	X	05/23/06	12/10/08
AHF MCO d/b/a Positive Health Care	HMO	X		01/28/08	02/18/10
Medica Health Plan of Florida	HMO	X		09/29/08	10/24/09
Molina Health Plan	HMO	X		12/17/08	03/06/09
Sunshine State Health Plan	HMO	X		01/14/09	05/20/09
Preferred Care Partners, Inc. d/b/a CareFlorida	HMO	X		01/21/10	12/20/10
Community Health Plan of South Florida	PSN	X		06/14/11	*
Simply Healthcare	HMO	X		02/29/12	*
Healthease of Florida	HMO	X	X	03/23/12	*
Magellan Complete Care	HMO	X		03/30/12	*
Simply Healthcare d/b/a Clear Health Alliance	HMO	X		06/01/12	*

\*The application is under review.

Table 2 provides a list of the health plan contracts approved by plan name, effective date of the contract, type of plan and coverage area.

<b>Table 2 Medicaid Reform Health Plan Contracts</b>					
<b>Plan Name</b>	<b>Date Effective</b>	<b>Plan Type</b>	<b>Coverage Area</b>		
			<b>Broward</b>	<b>Duval</b>	<b>Baker, Clay, Nassau</b>
AMERIGROUP Community Care	07/01/06	HMO	X****		
HealthEase	07/01/06	HMO	X***	X***	
Staywell	07/01/06	HMO	X***	X***	
Preferred Medical Plan	07/01/06	HMO	X****		
United HealthCare	07/01/06	HMO	X*	X	X
Humana	07/01/06	HMO	X		
Access Health Solutions	07/21/06	PSN	X	X	X
Total Health Choice	07/01/06	HMO	X		
South Florida Community Care Network	07/01/06	PSN	X		
Buena Vista	07/01/06	HMO	X*		
Vista Health Plan SF	07/01/06	HMO	X*		
Florida NetPASS	07/01/06	PSN	X		
Shands Jacksonville Medical Center d/b/a First Coast Advantage	07/01/06	PSN		X	X*****
Pediatric Associates	08/11/06	PSN	X**		
Children's Medical Services Network, Florida Department of Health	12/01/06	PSN	X	X	
Universal Health Care	12/01/06	HMO	X	X	
Freedom Health Plan	09/25/07	HMO	X		
Better Health Plan	12/10/08	PSN	X		
Molina Health Plan	04/01/09	HMO	X		
Sunshine State Health Plan	06/01/09	HMO	X	X*****	X*****+
Medica Health Plan of Florida, Inc.	11/01/09	HMO	X		
AHF MCO d/b/a Positive Health Care	05/01/10	HMO	X		
Preferred Care Partners, Inc. d/b/a CareFlorida	01/01/11	HMO	X		

\*During Fall of 2008, the plan amended its contract to withdraw from this county.

\*\*During Fall of 2008, the plan terminated its contract for this county effective February 1, 2009.

\*\*\*During Spring of 2009, the plan notified the Agency to withdraw from these counties.

\*\*\*\*During Summer of 2009, the plan notified the Agency of its intent to withdraw from this county.

\*\*\*\*\*Sunshine began providing services in these counties effective September 1, 2009.

\*\*\*\*\*First Coast Advantage expanded into these counties effective December 1, 2010.

+Sunshine withdrew from Nassau and Baker Counties effective December 31, 2010.

### **Health Plan Capacity**

Health plan capacity is monitored on an ongoing basis. Health plans must supply an up-to-date provider network information file each month. The Agency uses the file to monitor the health plans' compliance with required provider network composition and primary care physician (PCP)-to-member ratios. In addition, the choice counseling/enrollment broker contractor loads



this information into its system for use in answering recipient questions and to enable PCP selection at the time of voluntary plan enrollment.

Additionally, the Agency monitors overall capacity to ensure recipients have a choice of at least two health plans in each demonstration county. This quarter, the Agency received a request from Molina HMO to increase its maximum enrollment level in Broward County. This request is under review.

### ***Contract Amendments and Model Contracts***

During this quarter, there were no executed health plan amendments. Additional information regarding the contract amendment process is provided in Section J of this report.

### ***Contract Conversions/Terminations***

There were no conversions, terminations or acquisitions during this quarter, and no requests are pending.

### ***FFS PSN Conversion Process***

The 2010 Florida Legislature amended Section 409.91211(3)(e), F.S., to allow the FFS PSNs to become capitated no later than the beginning of their last year of operation under the demonstration extension. The 2011 Florida Legislature further amended this section to allow the FFS PSNs to convert to capitation no later than September 1, 2014, or within two years of operation, whichever comes later.

Currently, FFS PSNs will be required to convert to capitation by September 1, 2014, unless the PSN opts to convert to capitation earlier. The Agency continues to provide technical assistance to the PSNs regarding conversion. In addition, the Agency continues its internal review to ensure that conversion issues related to FFS claims processing will be appropriately discussed and resolved.

While most FFS PSNs submitted conversion workplans and applications to the Agency in order to comply with the previous five-year conversion-to-capitation requirement, the Agency expects that many PSNs will change their conversion applications with the additional experience gained from the additional years of experience achieved. The Agency continued revising the conversion application based on the legislative changes and for changes made to the health plan application process, and intends to release an updated version of the conversion application next quarter. Table 3 provides the timeline for the steps in the revised conversion process.

Deadline for current FFS PSNs to submit conversion applications to the Agency.	09/01/2013
Successful conversion of applicants and execution of capitated contracts for service begin date of 09/01/2014.	06/30/2014

### ***FFS PSN Reconciliations***

By the end of this quarter, the Agency completed work on the first, second and third contract year reconciliations<sup>2</sup> (September 2006 through August 2007, September 2007 through August 2008, and September 2008 through August 2009) for all plans, except two FFS PSNs. The Agency continues to work with the FFS PSNs that have requested additional time for reconciliation data analysis.

### ***Systems Enhancements***

With the conversion to the Medicaid fiscal agent, system changes continue to occur along with continued technical assistance to the health plans (see Section J of this report). As the new system has become fully operational, the Agency continues to work with PSN stakeholders to initiate systems changes to make claims processing easier for PSN providers. These system changes will allow PSNs to be more innovative in their health care delivery and achieve efficiencies not currently available.

## **2. Benefit Package**

### ***Overview***

Customized benefit packages are one of the fundamental elements of the demonstration. Medicaid recipients are offered choices in health plan benefit packages customized to provide services that better suit health plan enrollees' needs. The 1115 Demonstration Waiver authorizes the Agency to allow capitated plans to create a customized benefit package by varying certain services for non-pregnant adults, varying cost-sharing, and providing additional services. PSNs that chose a FFS reimbursement payment methodology could not develop a customized benefit package, but could eliminate or reduce the co-payments and offer additional services.

To ensure that the services were sufficient to meet the needs of the target population, the Agency evaluated the benefit packages to ensure they were actuarially equivalent and sufficient coverage was provided for all services. To develop the actuarial and sufficiency benchmarks, the Agency defined the target populations as Family and Children, Aged and Disabled, Children with Chronic Conditions, and Individuals with HIV/AIDS. The Agency then developed the sufficiency threshold for specified services. The Agency identified all services covered by the plans and classified them into three broad categories: covered at the State Plan limits, covered at the sufficiency threshold, and flexible. For services classified as "covered at the State Plan limit," the plan does not have flexibility in varying the amount, duration or scope of services. For services classified under the category of "covered at the sufficiency threshold," the plan can vary the service so long as it met a pre-established limit for coverage based on historical use by a target population. For services classified as "flexible," the plan has to provide some coverage for the service, but has the ability to vary the amount, duration, and scope of the service.

The Agency worked with an actuarial firm to create data books of the historic FFS utilization data for all targeted populations for all five years of the initial demonstration period. Interested parties were notified that the data book would be e-mailed to requesting entities. This information assisted prospective plans to quickly identify the specific coverage limits required to meet a specific threshold. The Agency released the first data book on March 22, 2006. Subsequent updates to the data book were then released on May 23, 2007 for Demonstration

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<sup>2</sup> Reconciliation is the process by which the Agency compares the per member per month (PMPM) cost of FFS PSN enrollees against what the Agency would have paid the FFS PSN had the PSN been capitated in order to determine savings or cost-effectiveness. The FFS PSNs are expected to be cost-effective and the Agency reconciles them periodically according to contract requirements.

Year Two, May 7, 2008 for Demonstration Year Three, September 15, 2009 for Demonstration Year Four and September 30, 2010 for Demonstration Year Five.

All health plans are required to submit their proposed customized benefit packages annually to the Agency for verification of actuarial equivalence and sufficiency. The Agency posted the first online version of a Plan Evaluation Tool (PET) in May 2006, and updated versions of the PET were released annually, shortly after the release of the latest data book. The PET allows a plan to obtain a preliminary determination as to whether or not it would meet the Agency's actuarial equivalency and sufficiency tests before submitting a benefit package. The design of the PET and the sufficiency thresholds used in the PET remained unchanged from the previous years. The annual process of verifying the actuarial equivalency and sufficiency test standards, and the tool (PET) are typically completed during the last quarter of each state fiscal year. The verification process includes a complete review of the actuarial equivalency and sufficiency test standards, and catastrophic coverage level based upon the most recent historical FFS utilization data.

The health plans have become innovative about expanding services to meet the needs of new enrollees and to benefit enrollees by broadening the spectrum of services. The standard Florida Medicaid State Plan package is no longer considered the perfect fit for every Medicaid recipient, and the recipients are getting new opportunities to engage in decision-making responsibilities relating to their personal health care.

The Agency, the health plans, and the recipients can see the value of customization as shown in an increase in the percentage of voluntary plan choices. The health plans have used the opportunity to offer additional and alternative services to meet the needs of their enrollees. In addition, the health plan enrollees are receiving additional services that were not available under the regular Florida Medicaid State Plan. The value of each customized benefit package continues to meet or exceed the Florida Medicaid State Plan benefit package in Year Six of the demonstration.

### ***Current Activities***

#### **Customized Benefit Packages**

The benefit packages customized by the health plans for Demonstration Year Five became operational on January 1, 2011 and remained valid until December 31, 2011, effectively overlapping Year Five and Year Six of the demonstration. These benefit packages include 20 customized benefit packages for the HMOs and 10 benefit packages for the FFS PSNs.

Table 4 located on the following page lists the number of co-payments for each service type by each Demonstration Year and reflects the new benefit packages, which went into effect on January 1, 2011. Benefit packages approved for Year Three of the demonstration were extended until December of 2009 in order to provide adequate notification to the recipients of any changes in their current health plan's benefit package as well as to allow time for the printing and distribution of the revised choice materials for Demonstration Year Four. As such, in Tables 4 and 5, Demonstration Year Three has been divided into three columns: July 1, 2008 through December 31, 2008; January 1, 2009 through November 30, 2009; and December 2009. These different columns reflect the departure of health plans that ceased operations during Demonstration Year Three. Table 4 located on the following page has been updated to reflect the customized benefit packages effective January 2012.

**Table 4**  
**Number of Co-payments by Type of Service by Demonstration Year**

Type of Service	Year One	Year Two	Year Three			Year Four	Year Five		Year Six	
	July 2006-June 2007	July 2007-June 2008	July-Dec 2008	Jan-Nov 2009	Dec 2009	Jan-June 2010	July-Dec 2010	Jan-Aug 2011	July-Dec 2011	Jan-June 2012
ARNP/Physician Assistant	0	0	5	1	0	0	0	0	0	0
Chiropractic	10	0	8	4	3	3	3	5	5	6
Clinic (FQHC, RHC)	0	0	6	2	1	0	0	0	0	0
Dental	4	4	4	0	0	2	2	2	2	2
Home Health	4	1	8	4	3	3	3	3	3	4
Hospital Inpatient: Behavioral Health	11	1	8	4	3	4	4	6	6	6
Hospital Inpatient: Physical Health	7	1	8	4	3	4	4	6	6	6
Hospital Outpatient Services (Non-Emergency)	7	1	7	3	3	2	2	2	2	2
Hospital Outpatient Surgery	7	1	8	4	3	2	2	2	2	2
Lab/X-Ray	5	1	7	3	3	2	2	2	2	2
Mental Health	7	3	6	2	1	4	4	4	4	5
Podiatrist	10	0	7	3	3	3	3	5	5	6
Primary Care Physician	0	0	5	1	0	0	0	0	0	0
Specialty Physician	1	1	6	2	1	0	0	2	2	2
Transportation	5	5	6	2	1	2	2	2	2	2
Vision	4	0	5	1	1	2	2	2	2	2
<b>Total Number of Required Co-payments</b>	<b>82</b>	<b>19</b>	<b>104</b>	<b>40</b>	<b>29</b>	<b>33</b>	<b>33</b>	<b>43</b>	<b>43</b>	<b>47</b>

Table 5 shows the number and percentage of benefit packages that do not require any co-payments, separated by demonstration year. The health plans' Year Six benefit packages became effective on January 1, 2012.

**Table 5**  
**Number and Percent of Total Benefit Packages Requiring No Co-payments by Demonstration Year**

	Year One	Year Two	Year Three			Year Four	Year Five		Year Six		
	July 2006-June 2007	July 2007-June 2008	July-Dec 2008	Jan-Nov 2009	Dec 2009	Jan-April 2010	May-June 2010	July-Dec 2010	Jan-June 2011	July-Dec 2011	Jan-June 2012
Total Number of Benefit Packages	28	30	28	24	20	20	19	19	20	20	20
Total Number of Benefit Packages Requiring No Co-payments	12	16	20	20	17	16	15	15	14	14	13
Percent of Benefit Packages Requiring No Co-payments	43%	53%	71%	83%	85%	80%	79%	79%	70%	70%	65%

Table 6 displays the number of Demonstration Year Four and Year Five benefit packages not requiring co-payments by population and area. Table 6 shows that for each area and target population, there is at least one benefit package to choose from that does not require co-payments.

<b>Table 6</b>						
<b>Number of Benefit Packages Requiring No Co-payments by Target Population and Area</b>						
<b>(Demonstration Years Four, Five and Six)</b>						
Target Population	List of Counties in Each Demonstration Area	Number of Benefit Packages Not Requiring Co-payments				
		Year Four		Year Five		Year Six
		Jan-April	May-June	July-Dec	Jan-June	July-June
SSI (Aged and Disabled)	Duval, Baker, Clay and Nassau	3	3	3	1	1
SSI (Aged and Disabled)	Broward	6	5	5	6	6
TANF (Children and Families)	Duval, Baker, Clay and Nassau	1	1	1	1	1
TANF (Children and Families)	Broward	6	5	5	6	5

### Expanded Services

In Year Six of the demonstration, many plans continue to provide services not currently covered by Medicaid in order to meet the needs of new enrollees. In the health plan contract, these are referred to as expanded services. There are five different expanded services offered by the health plans during this contract year. The two most popular expanded services offered were the same as Demonstration Years Two, Three, Four, and Five: the over-the-counter drug benefits and the adult preventive dental benefits. The expanded services available to recipients include:

- Over-the-counter drug benefit – \$25 per household, per month,
- Adult preventive dental,
- Circumcisions for male newborns, and
- Additional adult vision.

### Plan Evaluation Tool

Since the implementation of the demonstration, no changes have been made to the sufficiency thresholds that were established for the first contract period of September 1, 2006, to August 31, 2007. After reviewing the available data – including data related to the plans’ pharmacy benefit limits – the Agency decided to limit the pharmacy benefit in Demonstration Year Three to a monthly script limit only. In Demonstration Year One and Year Two, plans had the option of having a monthly script limit or a dollar limit on the pharmacy benefit. This change was made to standardize the mechanism used to limit the pharmacy benefit. The Agency will continue to require the plans to maintain the current sufficiency threshold level of pharmacy benefit for SSI and TANF at 98.5%.

The PET submission procedure for Demonstration Year Six will be similar to that of the five previous years. The updated version of the data book and the new PET were released by the Agency during the second quarter of Demonstration Year Six. The health plans’ Year Six benefit packages that were approved during the second quarter became effective January 1, 2012.

### **3. Health Plan-Reported Complaints, Grievances and Appeal Process**

#### **Overview**

The grievance and appeals process specified in the demonstration health plan contracts was modeled after the existing managed care contractual process and includes a grievance process, appeal process and Medicaid Fair Hearing (MFH) system. In addition, plan contracts include timeframes for submission, plan response and resolution of recipient grievances. This is compliant with federal grievance system requirements located in Subpart F of 42 CFR 438. The health plan contracts also include a provision for the submission of unresolved grievances, upon completion of the health plan's internal grievance process, to the Subscriber Assistance Panel (SAP) for the licensed HMOs, prepaid health clinics and exclusive provider organizations; and to the Beneficiary Assistance Panel (BAP) for enrollees in a FFS PSN (described below). This provides an additional level of appeal.

As defined in the health plan contracts:

- Action means the denial or limited authorization of a requested service, including the type or level of service, pursuant to 42 CFR 438.400(b); the reduction, suspension or termination of a previously authorized service; the denial, in whole or in part, of payment for a service; the failure to provide services in a timely manner, as defined by the state; the failure of the Health Plan to act within ninety (90) days from the date the Health Plan receives a Grievance, or 45 days from the date the Health Plan receives an Appeal; and for a resident of a rural area with only one (1) managed care entity, the denial of an enrollee's request to exercise his or her rights to obtain services outside the network.
- Appeal means a request for review of an Action, pursuant to 42 CFR 438.400(b).
- Grievance means an expression of dissatisfaction about any matter other than an Action. Possible subjects for grievances include, but are not limited to, the quality of care, the quality of services provided and aspects of interpersonal relationships such as rudeness of a provider or employee or failure to respect the enrollee's rights.

Under the demonstration, the legislature required that the Agency develop a process similar to the SAP as enrollees in a FFS PSN do not have access to the SAP. In accordance with Section 409.91211(3)(q), F.S., the Agency developed the Beneficiary Assistance Panel (BAP), which is similar in structure and process to the SAP. The BAP will review grievances within the following timeframes (same timeframes as SAP):

1. The state panel will review general grievances within 120 days.
2. The state panel will review grievances that the state determines pose an immediate and serious threat to an enrollee's health within 45 days.
3. The state panel will review grievances that the state determines relate to imminent and emergent jeopardy to the life of the enrollee within 24 hours.

Enrollees in a health plan may file a request for a Medicaid fair hearing at any time and are not required to exhaust the plan's internal appeal process or the SAP or BAP prior to seeking a fair hearing.

## **Current Activities**

In an effort to improve the demonstration, the Agency recognizes the need to understand the nature of all issues, regardless of the level at which they are resolved. In an attempt to better understand the issues recipients face and how and where they are being resolved, the Agency is reporting all grievances and appeals at the health plan level in its quarterly reports. The Agency also uses this information internally as part of the Agency's continuous improvement efforts.

### Health Plan-Reported Complaints

Beginning with the second quarter of Demonstration Year Four, the new health plan contract required the plans to report in their grievance and appeal reports the number of complaints that they received from members.

Table 7 provides the number of complaints reported by PSNs and HMOs for the fourth quarter of Demonstration Year Six. The health plan contract defines complaint as: any oral or written expression of dissatisfaction by an enrollee submitted to the health plan or to a state agency and resolved by close of business the following business day. The subjects for complaints include, but are not limited to, the quality of care, the quality of services provided, aspects of interpersonal relationships such as rudeness of a provider or health plan employee, failure to respect the enrollee's rights, health plan administration, claims practices or provision of services that relate to the quality of care rendered by a provider pursuant to the health plan's contract. A complaint is an informal component of the grievance system.

<b>Table 7</b>			
<b>Plan-Reported Complaints</b>			
<b>(April 1, 2012 – June 30, 2012)</b>			
<b>Quarter</b>	<b>PSN Complaints</b>	<b>HMO Complaints</b>	<b>HMO and PSN Enrollment*</b>
April – June 2012	374	2,111	333,522

\*unduplicated enrollment count

### Grievances and Appeals

Table 8 provides the number of grievances and appeals by health plan type for the fourth quarter of Demonstration Year Six.

<b>Table 8</b>					
<b>Grievances and Appeals</b>					
<b>(April 1, 2012 – June 30, 2012)</b>					
	<b>PSN Grievances</b>	<b>PSN Appeals</b>	<b>HMO Grievances</b>	<b>HMO Appeals</b>	<b>HMO and PSN Enrollment*</b>
Total	15	38	57	98	333,522

\*unduplicated enrollment count

During the fourth quarter of Demonstration Year Six, PSN grievances increased from 12 to 15, and the number of PSN appeals increased from 33 to 38. Fifty-seven (57) HMO grievances is an increase from last quarter's count of 50, while 98 appeals for HMOs this quarter is lower than last quarter's 122.

### Medicaid Fair Hearings (MFH)

Table 9 provides the number of MFHs requested during the fourth quarter of Demonstration Year Six. Medicaid Fair Hearings are conducted through the Florida Department of Children and Families and, as a result, health plans are not required to report the number of fair hearings requested by enrolled members; however, the Agency monitors the MFH process. Of the 7 MFH requests relating to demonstration participants: three were related to the reduction/suspension/termination of benefits/services; two were related to denial/limitation of benefits/services; and one was related to denial of medication. The remaining request had not yet progressed to being classified. In regards to outcomes, two cases were abandoned, one case was resolved, one case was dismissed, and one case was withdrawn. In one case, a hearing was held, but no decision was announced prior to the end of the quarter. In one case, a hearing was requested, but not yet scheduled.

<b>Table 9 Medicaid Fair Hearing Requests (April 1, 2012 – June 30, 2012)</b>	
<b>PSN</b>	3
<b>HMO</b>	4

### BAP and SAP

Health plans appear to be successfully resolving grievances and appeals at the plan level, as no grievances were submitted to the SAP or to the BAP during this quarter. Table 10 provides the number of requests to the BAP and SAP for the fourth quarter of Demonstration Year Six.

<b>Table 10 BAP and SAP Requests (April 1, 2012 – June 30, 2012)</b>	
<b>BAP</b>	0
<b>SAP</b>	0

**Please note:** *The 2012 Florida Legislation amended the statutory requirements for the Subscriber Assistance Program. The amendment revised which recipients' unresolved grievances can be referred to the SAP to include only those that belong to prepaid health clinics certified under Chapter 641, Florida Statutes, Florida Healthy Kids plans, and health plans that meet the requirements of 45 CFR 147.140. Therefore, beginning July 1, 2012, Medicaid HMO enrollees' unresolved grievances will be referred to the BAP instead of the SAP. In the first quarter of Demonstration Year Seven, the description and reporting of the SAP and the BAP will be modified to reflect this change.*

## **4. Agency-Received Complaints/Issues Resolution Process**

### **Overview**

Complaints/issues received by the Agency regarding the health plans provide the Agency with feedback on what is working and not working in managed care under the demonstration. Complaints/issues come to the Agency from recipients, advocates, providers and other stakeholders and through a variety of Agency locations. The primary locations where the complaints are received by the Agency are as follows:



- Medicaid Local Area Offices,
- Medicaid Headquarters Bureau of Managed Health Care,
- Medicaid Headquarters Bureau of Health Systems Development, and
- Medicaid Choice Counseling Helpline. Health plan complaints received by the Choice Counseling Helpline are referred to the Florida Medicaid headquarters offices specified above for resolution.

The complaints/issues are worked by Florida Medicaid Local Area Office and/or Headquarters staff depending on the nature and complexity of the complaint/issue. Some complaints/issues are referred to the health plan for resolution and the Agency tracks these to ensure resolution. This tracking was previously accomplished through a consolidated automated database that was implemented October 1, 2007, and used by all Agency staff housed in the above locations to track and trend complaints/issues received. Beginning on October 1, 2009, Medicaid staff in the above locations started using the Complaints/Issues Reporting and Tracking System (CIRTS), which allows real-time, secure access through the Agency's web portal for headquarters and Medicaid Local Area Office staff.

The Agency tracks complaints by plan and plan type (PSN and HMO) and continues to review particular complaint data on individual plans on a monthly basis and reviews complaint trends on a quarterly basis at the management level.

During this quarter, the Agency received 18 complaints/issues related to PSNs and received 43 complaints/issues related to HMOs, for a total of 61 complaints. The complaints/issues received during this quarter are provided in Attachments I (PSN) and II (HMO) of this report. Attachment I provides the details on the complaints/issues related to PSNs and outlines the action(s) taken by the Agency and/or the PSNs to address the issues raised. Attachment II provides the details on complaints/issues related to the HMOs and outlines the action(s) taken by the Agency and/or the HMOs to address the issues raised.

The majority of the PSN complaints/issues received this quarter were from members. The member issues included needing assistance in accessing providers, obtaining medications and assistance in getting services authorized. The provider issues were regarding claims payment.

The majority of the HMO complaints/issues received during this quarter were related to member issues, with the majority of those being related to members needing assistance with finding/seeing a provider, getting authorization for services, and obtaining medications. Provider issues included payment delays/denials.

The Agency's staff worked directly with the members and health plans (HMOs and PSNs) to resolve issues. For both PSN and HMO issues, education was provided to members and providers to assist them in obtaining the requested information/service. The health plans were informed of all member issues and, in most cases, the health plans were instrumental in obtaining the information or service the member or provider needed.

Agency staff will continue to resolve complaints in a timely manner and to monitor the complaints received for contractual compliance, plan performance, and trends that may reflect policy changes or operational changes needed.

## 5. Medical Loss Ratio

On March 13, 2012, the Agency submitted to Federal CMS the draft Medical Loss Ratio (MLR) instructions and templates, the draft MLR reporting schedule and the draft report guide. This information was posted on the Agency's website and can be viewed at the following link: [http://ahca.myflorida.com/Medicaid/medicaid\\_reform/pdf/Special\\_Terms\\_Conditions\\_14\\_03-13-2012.pdf](http://ahca.myflorida.com/Medicaid/medicaid_reform/pdf/Special_Terms_Conditions_14_03-13-2012.pdf)

### Current Activities

On June 25, 2012, the Agency submitted to Federal CMS the revised MLR instructions and templates, MLR reporting schedule and the report guide that incorporated comments from the health plans and Federal CMS. The substantive change made to this policy was to extend the reporting deadline from 45 days to seven months after the end of each quarter or year for which the health plan is reporting. This change was made based on comments received by Federal CMS on June 15, 2012, to allow for the initial claims filing and claims adjudication to conclude so that the incurred but not reported (IBNR) ratio is lower. The revised MLR reporting schedule is outlined in Table 11, which is scheduled to become effective July 1, 2012.

<b>Table 11 Health Plan Medical Loss Ratio Reporting Schedule</b>			
<b>Demonstration Year</b>	<b>Quarter</b>	<b>Due to Agency</b>	<b>Due to CMS</b>
<b>Demonstration Year 7</b> (07/01/12 – 6/30/13)	<b>Q1:</b> 07/01/12 – 09/30/12	04/30/2013	05/15/2013
	<b>Q2:</b> 10/01/12 – 12/31/12	07/31/2013	08/15/2013
	<b>Q3:</b> 01/01/13 – 03/31/13	10/31/2013	11/15/2013
	<b>Q4:</b> 04/01/13 – 06/30/13	01/30/2014	02/14/2014
	<b>DY 7 Annual Report</b>	01/30/2014	02/14/2014
<b>Demonstration Year 8</b> (07/01/13 – 06/30/14)	<b>Q1:</b> 07/01/13 – 09/30/13	04/30/2014	05/15/2014
	<b>Q2:</b> 10/01/13 – 12/31/13	07/31/2014	08/15/2014
	<b>Q3:</b> 01/01/14 – 03/31/14	10/31/2014	11/15/2014
	<b>Q4:</b> 04/01/14 – 06/30/14	01/30/2015	02/14/2015
	<b>DY 8 Annual Report</b>	01/30/2015	02/14/2015

In addition, the following draft plan contract amendment language was posted on the Agency's Managed Care website and will be provided to the health plans on July 1, 2012. The Agency has reviewed comments from Federal CMS and the health plans and updated the Report Guide and Core Contract Provisions as follows:

In accordance with the Florida's Section 1115 Demonstration Special Terms and Conditions, capitated health plans shall maintain an annual (July 1 through June 30) medical loss ratio (MLR) of eighty-five percent (85%) for operations in the demonstration counties beginning July 1, 2012. The health plan shall submit data to the Agency for Health Care Administration quarterly to show ongoing compliance. The Centers for

Medicare and Medicaid Services will determine the corrective action for non-compliance with this requirement.

The update to the Report Guide will be posted by July 1, 2012, and will be effective 90 days later on October 1, 2012. Health plans will be expected to submit quarterly and annual MLR reports using the Agency supplied template and in accordance with the filing instructions in the draft version of Chapter 38 of the Report Guide. Quarterly reports will be due to the Agency no later than 7 months following the close of the quarter. The first Annual MLR report, for the waiver Demonstration Year Seven (July 1, 2012 – June 30, 2013), is due to the Agency on January 30, 2014.

The MLR calculation shall utilize uniform financial data collected from all capitated health plans operating in the demonstration areas and shall be computed for each plan on a statewide basis. For the purpose of calculating the MLR, “health care covered services” are defined as services provided by the health plan to Medicaid recipients in the demonstration area in accordance with the Health Plan Medicaid Contract and as outlined in Section V, Covered Services, and Section VI, Behavioral Health Care, and Attachment I (see below).

“The method for calculating the MLR shall meet the following criteria:

- a) Except as provided in paragraphs (b) and (c), expenditures shall be classified in a manner consistent with 45 CFR Part 158.
- b) Funds provided by plans to graduate medical education institutions to underwrite the costs of residency positions shall be classified as medical expenditures, provided the funding is sufficient to sustain the position for the number of years necessary to complete the residency requirements and the residency positions funded by the plans are active providers of care to Medicaid and uninsured patients.
- c) Prior to final determination of the medical loss ratio for any period, a plan may contribute to a designated state trust for the purpose of supporting Medicaid and indigent care and have the contribution counted as a medical expenditure for the period.”

## 6. On-Site Surveys and Desk Reviews

During this quarter, the Agency conducted three medical on-site surveys of the Medicaid HMOs and PSNs. The Agency continued to conduct desk reviews of health plan provider networks for adequacy; review financial reports; review medical, behavioral health, and fraud and abuse policies and procedures; and review and approve performance improvement projects, quality improvement plans, disease management programs, member and provider materials and handbooks. Table 12 provides the list of on-site survey categories that may be reviewed during an on-site visit.

<b>Table 12 On-Site Survey Categories</b>	
☞ Services	☞ Provider Coverage
☞ Marketing/Community Outreach	☞ Provider Records/Credentialing
☞ Utilization Management	☞ Claims Process
☞ Quality of Care	☞ Grievances and Appeals
☞ Provider Selection	☞ Financials

## B. Choice Counseling Program

### *Overview*

A continual goal of the demonstration is to empower recipients to take control and responsibility for their own health care by providing them with the information and access needed to make the most informed decisions about health plan choices. Automated Health Systems (AHS), began operating as the Agency's choice counseling vendor on June 18, 2010.

### *Current Activities*

#### **1. Choice Selection Tools**

In October 2008, the Agency implemented the Informed Health Navigator Solution (Navigator) as a Preferred Drug List (PDL) search system, under the previous choice counseling vendor, Affiliated Computer Services (ACS). The Navigator function allowed the choice counselor to provide basic information to the recipients on how well each plan meets his or her prescribed drug needs. This information was provided to assist the recipient in making a health plan selection.

The new enrollment system, referred to as Health Track, which includes the same PDL comparison function, as well as primary care physician (PCP), specialist and hospital search comparison options, was implemented in June 2010. Collectively, these new functions are now known as "Choice Selection Tools."

A brief description of each choice selection tool is outlined as follows:

- **PDL Comparison:** Each health plan's PDL is compared against the recipient's prescribed drug claims history, as well as any additional list of medications provided to the choice counselor by the recipient.
- **PCP Comparison:** Each health plan's provider network file is searched simultaneously for the name of PCPs provided by the recipient.
- **Specialist Comparison:** Each health plan's provider network file is searched simultaneously for the name of specialists provided by the recipient.
- **Hospital Comparison:** Each health plan's provider network file is searched simultaneously for the name of hospitals provided by the recipient.

PDL information is updated quarterly, prescription claims information is updated daily and provider network files are updated monthly, at a minimum.

Upon entering the search criteria for each choice selection tool, the system returns the results in an easy to read format, which sorts the health plans by those that meet the most of the recipients' criteria to those that meet the least amount of criteria (see illustration located on the following page as an example).

## Illustration of Choice Selection Tools in Health Track Enrollment System

**Enrollment**

**Choice Tools :**

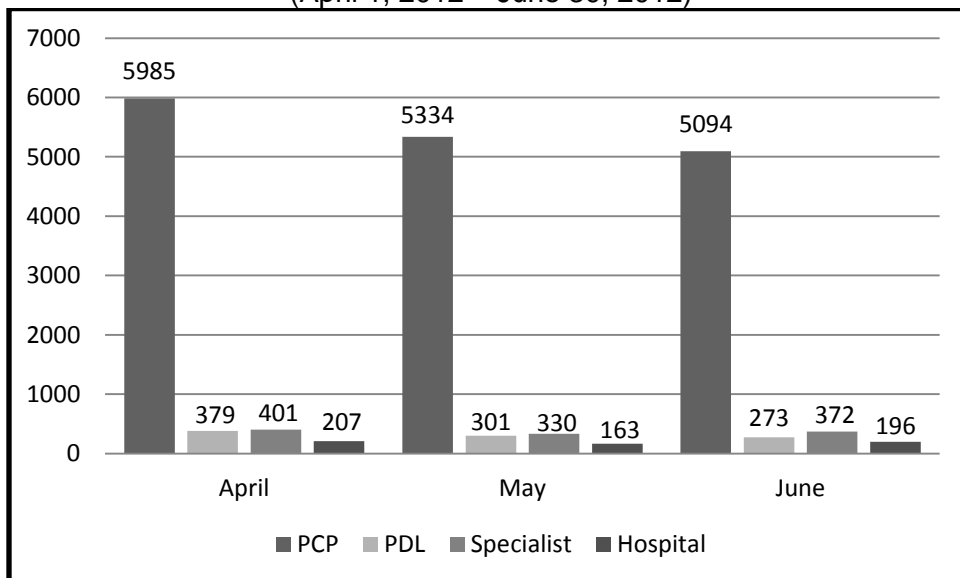
**Select a plan :**

	Reset	Reset	Reset	Reset	Health Plan Name	Type
C					Better Health, LLC	PSN
					South Florida Community Care Network: (MHS)	PSN
					Medica Health Plans	HMO
					Universal Health Care	HMO
P					Molina Healthcare	HMO
					Sunshine State Health	HMO
					South Florida Community Care Network: (NBH...	PSN
					Freedom Health	HMO
					Positive Healthcare Florida	HMO

Effective Date: 11/01/2010  
Members:  
Change Reason: No Reason Given

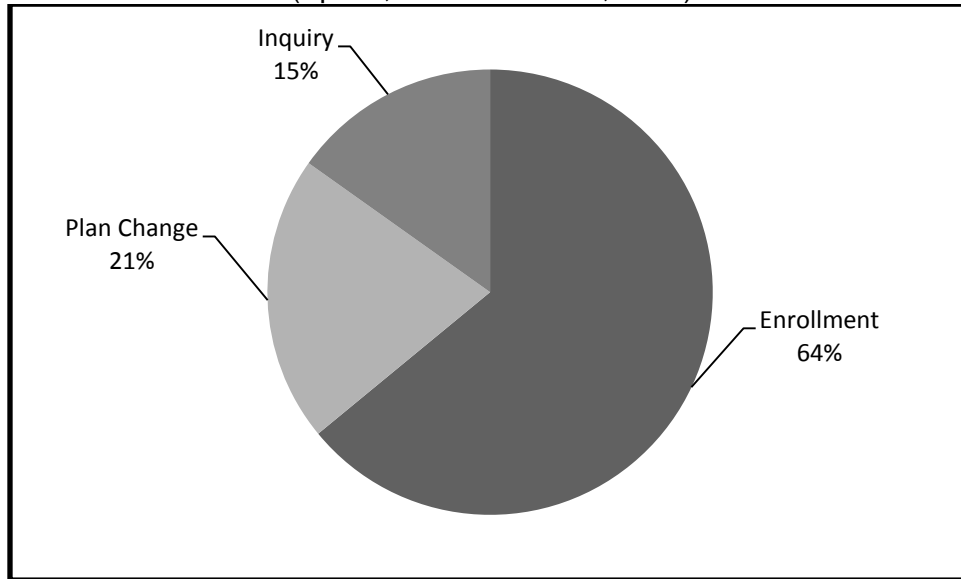
Chart A represents the number of times each choice selection tool was utilized during the enrollment or plan change process for this quarter. The results are broken out by choice tool type.

**Chart A**  
**Choice Tool Use by Type**  
(April 1, 2012 – June 30, 2012)



Choice counseling captures data to indicate whether a person is using the choice tools for an enrollment, plan change or an inquiry. Chart B shows (by percentages) what types of calls were received using this program as a choice driver during this quarter.

**Chart B**  
**Navigator Use by Call Type**  
(April 1, 2012 – June 30, 2012)



#### Recipient Customer Survey

Every recipient who calls the toll-free choice counseling number is provided the opportunity to complete a survey at the end of the call to rank their satisfaction with the choice counseling call center and the overall service provided by the choice counselors. The call center offers the survey to every recipient who calls to enroll in a plan or to make a plan change. A total of 1,323 recipients completed the automated survey this quarter.

Table 13 located on the following page shows a list of all questions that are asked during the survey and how recipients ranked their satisfaction (represented in percentages) with the choice counseling call center and the overall service provided by the choice counselors during this quarter. The number of recipients participating in the survey this quarter was as follows: April – 501, May – 425, and June – 397 (totaling 1,323).

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<b>Table 13</b>		
<b>Choice Counseling Caller Satisfaction Results</b>		
<b>Percentage of Satisfied Callers per Question</b>		
<b>April 2012</b>	<b>May 2012</b>	<b>June 2012</b>
<b>How helpful do you find this counseling to be</b>		
90%	89%	87%
<b>Amount of time you waited</b>		
88%	87%	90%
<b>Ease of understanding information</b>		
76%	74%	80%
<b>Likelihood to recommend</b>		
95%	94%	94%
<b>Overall service provided by counselor</b>		
96%	94%	95%
<b>Quickly understood reason</b>		
96%	96%	97%
<b>Ability to help choose plan</b>		
95%	95%	94%
<b>Ability to explain clearly</b>		
96%	95%	95%
<b>Confidence in the information</b>		
95%	93%	94%
<b>Being treated respectfully</b>		
98%	96%	97%

## **2. Call Center**

The choice counseling call center, located in Tallahassee, Florida, operates a toll-free number and a separate toll-free number for the hearing-impaired callers. The call center uses a tele-interpreter language line to assist with calls in over 100 languages. The hours of operation are Monday through Thursday 8:00a.m. – 8:00p.m., Friday 8:00a.m. – 7:00p.m., and Saturday 9:00a.m. – 1:00p.m. During this quarter, the call center had an average of 29.5 full time equivalent employees who speak English, Spanish and Haitian Creole to answer calls.

The choice counseling call center received 47,979 calls during this quarter, which remains within the normal call volume.

The Agency continues to work on strengthening the various methods used to inform recipients of their health plan choices and options to enroll in the plan that best meets their needs. Since the transition to the new choice counseling vendor on June 18, 2010, the Agency has:

- Revised the new-eligible packet, open enrollment packet and auto-assignment letter,
- Implemented the Online Enrollment Application,
- Implemented the Choice Selection Tools, and
- Implemented the National Change of Address database to improve mail delivery.

Table 14 compares the call volume of incoming and outgoing calls during the fourth quarter of Demonstration Year Five and Year Six.

<b>Table 14</b>								
<b>Comparison of Call Volume for Fourth Quarter</b>								
<b>(Demonstration Years Five and Six)</b>								
<b>Type of Calls</b>	<b>Apr 2011</b>	<b>Apr 2012</b>	<b>May 2011</b>	<b>May 2012</b>	<b>Jun 2011</b>	<b>Jun 2012</b>	<b>Year 5 4<sup>th</sup> Quarter Totals</b>	<b>Year 6 4<sup>th</sup> Quarter Totals</b>
<b>Incoming Calls</b>	16,657	16,478	16,633	16,101	15,745	15,400	<b>49,035</b>	<b>47,979</b>
<b>Outgoing Calls</b>	7,337	4,896	6,965	4,407	8,824	4,027	<b>23,126</b>	<b>13,330</b>
<b>Totals</b>	23,994	21,374	23,598	20,508	24,569	19,427	<b>72,161</b>	<b>61,309</b>

### **3. Mail**

#### Outbound Mail

During this quarter, the choice counseling vendor mailroom mailed the following:

- New-Eligible Packets (mandatory and voluntary) 20,462
- Confirmation Letters 24,339
- Open Enrollment Packets 48,560
- Transition Packets (mandatory and voluntary) 1,841
- Plan Transfer Letters (mandatory and voluntary) 0

When return mail is received with no forwarding address from the post office, staff access the choice counseling vendor's enrollment system and the Florida Medicaid Management Information System to locate a telephone number or a new address in order to contact the recipient. The Outreach Team also assists in efforts to contact the recipient. The choice counseling mailroom staff re-addresses the packets or letters when possible, with the newly eligible mailings taking top priority.

As part of an Agency effort to improve recipient communication, the Agency no longer sends a separate mandatory health plan assignment letter. The pending health plan mandatory assignment information is now included within each new-eligible letter. A reminder notice is sent out to those who have not made a choice (self-selected a health plan) within the first 30 days of receiving their initial letter. If a choice is not made within the 30-day period following the reminder notice, the recipient is mandatorily enrolled into the assigned health plan on the first day of the following month; however, recipients still have 90 days to change, without cause, after the plan effective date.

#### Inbound Mail

During this quarter, the choice counseling vendor processed the following:

- Plan Enrollments 651
- Plan Changes 57



The percentage of enrollments processed through the mail-in enrollment forms is slightly less than the historical trend of 2 – 5%, but appears to have stabilized. Use of the form may continue to decline with increased use of the Online Enrollment Application.

The Online Enrollment Application was implemented on September 1, 2010. Since implementation, 15,412 enrollments and 2,491 plan changes have been processed through the Online Enrollment Application. The Agency is working to increase recipient awareness of online access and expects the number of enrollments to increase. The Agency continues to evaluate whether the mail-in enrollment option will be maintained.

#### 4. Face-to-Face/Outreach and Education

The field choice counseling outreach team enhanced the group sessions conducted this quarter by making additional field choice counselors available after the session to assist recipients in plan choices and, if needed, providing the option for a recipient to meet with a choice counselor one-on-one at the recipient’s convenience. Table 15 provides the choice counseling outreach activities during this quarter:

<b>Table 15 Choice Counseling Outreach Activities</b>	
<b>Field Activities</b>	<b>4<sup>th</sup> Quarter – Year 6</b>
Group Sessions	438
Private Sessions	56
Home Visits and One-On-One Sessions	19
No Phone List*	469
Outbound Phone List	9,376
Enrollments	9,697
Plan Changes	300

\*Attempts made by field counselors to contact recipients who do not have a valid phone number in the Health Track System.

On May 1, 2011, the field choice counseling outreach team implemented the flexible outreach schedule initiative, designed to allow field choice counselors time to attempt to reach recipients after 5:00p.m. or on weekends. The goal of the flexible outreach schedule initiative is to reach recipients who are traditionally unreachable during normal business hours.

The Agency and the choice counseling vendor have revised the survey instrument used to monitor the field choice counselors’ performance. After review of the initial results, the Agency requested the vendor modify the survey instrument including how it is deployed. The survey statistics are not included in this quarter’s report, but will be available once the changes to the survey are finalized.

#### The Mental Health Unit

The Mental Health Unit was created to provide more direct support to recipients who access mental health services. The ongoing initiatives and efforts to build relationships with the organizations that serve these individuals continue to yield positive results.

During August 2011, the vendor adjusted its staffing allocation to allow staff members of the Mental Health Unit to focus their time on building community relations and supporting the organizations and agencies servicing the special need communities.

During this quarter, the Mental Health Unit completed 31 private sessions for a total of 194 attendees and made 65 visits, as well as 62 calls to partners in an effort to strengthen and build relationships. A total of 94 partner staff members were trained. Community Relations Specialists primarily assisted the Mental Health Unit this quarter.

The vendor has also grown the community partner list to over 200 organizations and, as a result, the Mental Health Unit has established several key relationships and developed strong working partnerships including several large organizations:

- Susan B. Anthony Recovery Center in Broward County,
- Bayview Mental Health Facility and Minority Development and Empowerment in Broward County,
- Mental Health Resource Center and River Region Human Services in Duval County,
- Clay County Behavioral Health, and
- Wolfson’s Children’s Hospital/Community Health in Duval County.

These groups provide mental health and substance abuse services and have been very receptive to working with the field choice counselors.

### 5. Health Literacy

The choice counseling Special Needs Unit has primary responsibility for the health literacy function. The Special Needs Unit has a Registered Nurse and a Licensed Practical Nurse who have both earned their choice counseling certification.

#### Summary of cases taken by the Special Needs Unit

A ‘case referral’ is when a choice counselor refers a case to the Special Needs Unit through the choice counseling vendor’s enrollment system (Health Track) or verbally via phone transfer, for follow-up. The Special Needs Unit conducts the research and resolves the referral.

A ‘case review’ is when the Special Needs Unit helps with questions from a choice counselor as they are on a call. Most reviews can be handled verbally and quickly. Some case reviews may end up as a referral if there is more research and follow-up required by the Special Needs Unit.

During this quarter, the Special Needs Unit documented and reported on the verbal reviews and referrals as shown in Table 16.

<b>Table 16</b>			
<b>Number of Referrals and Case Reviews Completed</b>			
(April 1, 2012 – June 30, 2012)			
	<b>April</b>	<b>May</b>	<b>June</b>
Case Referrals	145	99	148
Case Reviews	105	105	108

The Special Needs Unit staff scope of work includes:

- Development of additional training for the choice counselors working with and serving the medically, mentally or physically complex;
- Enhancements to the scripts to educate recipients on how to access care in a managed care environment;
- Development of health related reference guides to increase the choice counselor's knowledge of Medicaid services (which is ongoing);
- Participation in the development of the navigator choice selection tool script; and
- Development and implementation of a tracking log to capture the number and type of counselor's verbal inquiries in the second quarter of Demonstration Year Six.

### **6. New Eligible Self-Selection Data<sup>3</sup>**

On June 18, 2010, AHS began rendering services as the Agency's choice counseling vendor. Programming changes to the system have allowed the Agency to collect more reliable, yet not fully validated, data regarding self-selection and auto-assignment rates beginning in Demonstration Year Five. While provided, the self-selection rate and auto-assignment rate cannot be validated at this time.

From July 2010 to June 2012, 70% of recipients enrolled in the demonstration self-selected a health plan and 30% were auto-assigned. On average, the self-selection rate was 80% prior to July 2008. The high rate of the voluntary selection may be attributable to several factors including:

- Change in the choice counseling welcome packet, which may have resulted in recipients not calling to verify the preselected health plan as recipients are not required to do so. A description of the change in the welcome packet that was implemented during the fourth quarter of Demonstration Year Four is provided below.
  - Prior to June 18, 2010, recipients received a packet of written materials (the choice counseling welcome packet) welcoming them to Medicaid, advising them of the need to select a plan by a specified date, and a brochure of covered services and available plans. In follow-up to the welcome packet, recipients were sent a pending auto-assignment letter. This letter notified recipients, who had not yet voluntarily selected a plan, that they would be automatically enrolled in a health plan (plan name was specified in the letter) unless they voluntarily select a plan by the specified date.
  - Beginning June 18, 2010, recipients receive a choice counseling welcome packet welcoming them to Medicaid, advising them of the need to select a health plan, the deadline for selecting a plan, and the name of the plan they will be assigned to if a self-selection is not made by the specified date. If the recipient is satisfied with the plan assignment provided in the choice counseling welcome packet, the recipient does not need to take any action to select a plan. Should the recipient decide to select a different

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<sup>3</sup> The Agency revised the terminology used to describe voluntary enrollment data to improve clarity and understanding of how the demonstration is working. Instead of referring to new eligible plan selection rate as "Voluntary Enrollment Rate," the data is referred to as "New Eligible Self-Selection Rate." The term "self-selection" is now used to refer to recipients who choose their own plan and the term "assigned" is now used for recipients who do not choose their own plan.

health plan, then they can refer to the brochure of covered services and available health plans that is also included in their choice counseling welcome packet.

Table 17 shows the current self-selection and auto-assignment rate for the current demonstration year.

<b>Table 17</b>			
<b>Self-Selection and Auto-Assignment Rate</b>			
<b>(April 1, 2012 – June 30, 2012)</b>			
	<b>April</b>	<b>May</b>	<b>June</b>
<b>Self-Selected</b>	11,836	11,860	11,475
<b>Auto-Assignment</b>	6,056	5,098	6,288
<b>Total Enrollments</b>	17,892	16,958	17,763
<b>Self-Selected %</b>	66%	70%	65%
<b>Auto-Assignment</b>	34%	30%	35%

## **7. Complaints/Issues**

A recipient can file a complaint about the Choice Counseling program either through the choice counseling call center, Medicaid headquarters, or the Medicaid area office. The choice counseling vendor's automated recipient survey allows complaints about the Choice Counseling program to be filed and voice comments can be recorded to describe what occurred on the call. There were no complaints received related to the Choice Counseling program during the fourth quarter of Demonstration Year Six.

The primary contributing factor to the limited number of complaints is directly tied to the community presence the field choice counselors provide to resolve issues before they become a complaint, as well as efforts taken by the Agency field staff.

## **8. Quality Improvement**

A key component of the Choice Counseling program is a continuous quality improvement effort. One of the primary elements of the quality improvement process involves the automated survey previously mentioned in this report. The survey results and comments help the choice counseling vendor and the Agency improve customer service to Medicaid recipients. It is imperative for recipients to understand their options and make an informed choice. The survey results reporting the recipients' satisfaction with the overall service provided by the choice counselors indicate that more than 95% are satisfied with their choice counseling experience during this quarter. Survey results also indicate that 95% are satisfied with the choice counselor's ability to clearly explain health plan choices, and 97% felt they were treated respectfully. The choice counseling vendor continues to focus on improving communication between the choice counselors and recipients, as well as evaluating comments left by recipients to improve customer service.

Survey scores and recipient comments are provided to supervisors and counselors. The positive comments encourage the choice counselor to keep up the good work and the negative comments help to point out possible weaknesses that may require coaching or training.

The Agency headquarters staff, the Medicaid area office staff, and the choice counseling vendor's staff continue to utilize the internal feedback loop. This feedback loop involves face-to-

face meetings between the Medicaid area office staff and the choice counseling vendor's field staff.

The choice counseling vendor's enrollment system has internal e-mail boxes, which enable the Agency staff and the choice counseling vendor's staff to share information directly to resolve difficult cases, and hold regularly scheduled conference calls. The choice counseling vendor has been instrumental in using this feedback loop to inform the Agency at every opportunity about the issues that the call center and field office have been facing. They have been creative in their solutions and have moved quickly to implement those solutions.

## C. Enrollment Data

### *Overview*

In anticipation of Year One of the demonstration, the Agency developed a transition plan for the purpose of enrolling the existing Medicaid managed care population into the health plans located in the demonstration counties of Broward and Duval. The transition period for Broward and Duval lasted seven months, beginning in September of 2006 and ending in April of 2007. The plan staggered the enrollment of recipients who were enrolled in various managed care programs [operated under Florida's 1915(b) Managed Care Waiver] into demonstration health plans. The types of managed care programs that recipients transitioned from included Health Maintenance Organizations (HMOs), MediPass, Pediatric Emergency Room Diversion, Provider Service Networks (PSNs), and Minority Physician Networks (MPNs).

During the development of the transition plan, consideration was given to the volume of calls the Choice Counseling program would be able to handle each month. The Agency followed the transition schedule outlined below:

- **Non-committed MediPass<sup>4</sup>:** Phased in over 7 months (1/2 in Month 1, then 1/6 in each following month)
- **HMO Population:** 1/12 in Months 2, 3, and 4 and 1/4 in Months 5, 6, 7
- **PSN Population:** 1/3 in each of Months 2, 3, and 4.

During the first quarter of the Demonstration Year One, enrollment in health plans was based on this transitional process. Specifically, the July 2006 transition period focused on enrollment of newly eligible recipients as well as half of the MediPass population. Recipients were given 30 days to select a plan. If the recipients did not choose a plan, the choice counselor assigned the recipient to one. The earliest date of enrollment in a demonstration health plan was September 1, 2006. During the second, third and fourth quarters of Demonstration Year One, enrollment in the demonstration increased greatly as more existing Medicaid recipients were transitioned into health plans.

The Agency also developed a transition plan for the Year Two of the demonstration, which expanded the program into the counties of Baker, Clay and Nassau. Due to the smaller population located in these counties, the transition plan was implemented over a four-month period with enrollment beginning in September of 2007 and ending in December 2007. This process was implemented to stagger the enrollment of existing managed care recipients into a demonstration health plan. The recipients were transitioned from HMOs, MediPass and MPNs. The transition schedule for Baker, Clay and Nassau Counties was as follows:

- **September 2007 Enrollment:** Non-committed MediPass located in Baker, Clay and Nassau Counties.
- **October 2007 Enrollment:** Remaining recipients located in Baker and Nassau Counties.
- **November 2007 Enrollment:** Remaining recipients located in Clay County.
- **December 2007 Enrollment:** Clean-up period to transition any remaining recipients located in Baker, Clay and Nassau Counties.

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<sup>4</sup> Non-committed MediPass recipients are those who had a primary care provider that did not become part of a Medicaid Reform health plan's provider network.

The demonstration was not expanded in Year Six and continues to operate in the counties of Baker, Broward, Clay, Duval, and Nassau.

### ***Current Activities***

#### **Monthly Enrollment Reports**

The Agency provides a comprehensive monthly enrollment report, which includes the enrollment figures for all health plans in the demonstration. This monthly enrollment data is available on the Agency's website at the following link:

[http://ahca.myflorida.com/MCHQ/Managed\\_Health\\_Care/MHMO/med\\_data.shtml](http://ahca.myflorida.com/MCHQ/Managed_Health_Care/MHMO/med_data.shtml)

Below is a summary of the monthly enrollment in the demonstration for this quarter, beginning April 1, 2012 and ending June 30, 2012. This section contains the following enrollment reports:

- Medicaid Reform Enrollment Report,
- Medicaid Reform Enrollment by County Report, and
- Medicaid Reform Voluntary Population Enrollment Report.

All health plans located in the five demonstration counties are included in each of the reports. During this quarter, there were a total of 13 Medicaid Reform health plans – nine HMOs and four FFS PSNs.

There are two categories of Medicaid recipients who are enrolled in the demonstration health plans: Temporary Assistance for Needy Families (TANF) and Supplemental Security Income (SSI). The SSI category is broken down further in the enrollment reports, based on the recipients' eligibility for Medicare. Each enrollment report for this quarter and the process used to calculate the data they contain are described on the following pages.

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## 1. Medicaid Reform Enrollment Report

The Medicaid Reform Enrollment Report is a complete look at the entire enrollment for the demonstration program for the quarter being reported. Table 18 provides a description of each column in Medicaid Reform Enrollment Report.

<b>Table 18 Medicaid Reform Enrollment Report Column Descriptions</b>	
<b>Column Name</b>	<b>Column Description</b>
Plan Name	The name of the Medicaid Reform plan
Plan Type	The plan's type (HMO or PSN)
Number of TANF Enrolled	The number of TANF recipients enrolled with the plan
Number of SSI Enrolled – No Medicare	The number of SSI recipients who are enrolled with the plan and who have no additional Medicare coverage
Number of SSI Enrolled – Medicare Part B	The number of SSI recipients who are enrolled with the plan and who have additional Medicare Part B coverage
Number of SSI Enrolled – Medicare Parts A and B	The number of SSI recipients who are enrolled with the plan and who have additional Medicare Parts A and B coverage
Total Number Enrolled	The total number of recipients enrolled with the plan; TANF and SSI combined
Market Share for Reform	The percentage of the total Medicaid Reform population that the plan's recipient pool accounts for
Enrolled in Previous Quarter	The total number of recipients (TANF and SSI) who were enrolled in the plan during the previous reporting quarter
Percent Change from Previous Quarter	The change in percentage of the plan's enrollment from the previous reporting quarter to the current reporting quarter

The information provided in this report is an unduplicated count of the recipients enrolled in each Reform health plan at any time during the quarter. Please refer to Table 19 located on the following page for State Fiscal Year 2011-12, Fourth Quarter Medicaid Reform Enrollment Report.

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**Table 19**  
**Medicaid Reform Enrollment**  
**(April 1, 2012 – June 30, 2012)**

Plan Name	Plan Type	Number of TANF Enrolled	Number of SSI Enrolled			Total Number Enrolled	Market Share for Reform	Enrolled in Previous Quarter	Percent Change from Previous Quarter
			No Medicare	Medicare Part B	Medicare Parts A and B				
Care Florida	HMO	3,016	597	1	87	<b>3,701</b>	<b>1.11%</b>	3,378	9.56%
Freedom Health Plan	HMO	3,893	579	-	96	<b>4,568</b>	<b>1.37%</b>	4,586	-0.39%
Humana	HMO	3,890	1,342	4	222	<b>5,458</b>	<b>1.64%</b>	4,242	28.67%
Medica	HMO	3,183	815	2	144	<b>4,144</b>	<b>1.24%</b>	3,998	3.65%
Molina Healthcare	HMO	26,035	3,987	7	614	<b>30,643</b>	<b>9.19%</b>	30,294	1.15%
Positive Healthcare	HMO	15	165	-	12	<b>192</b>	<b>0.06%</b>	185	3.78%
Sunshine	HMO	84,307	8,253	4	1,034	<b>93,598</b>	<b>28.06%</b>	92,850	0.81%
United Healthcare	HMO	8,037	1,170	-	109	<b>9,316</b>	<b>2.79%</b>	9,987	-6.72%
Universal Health Care	HMO	18,726	2,679	10	405	<b>21,820</b>	<b>6.54%</b>	21,317	2.36%
<b>HMO Total</b>	<b>HMO</b>	<b>151,102</b>	<b>19,587</b>	<b>28</b>	<b>2,723</b>	<b>173,440</b>	<b>52.00%</b>	<b>170,837</b>	<b>1.52%</b>
Better Health, LLC	PSN	34,218	4,171	5	634	<b>39,028</b>	<b>11.70%</b>	37,653	3.65%
CMS	PSN	5,094	3,860	-	16	<b>8,970</b>	<b>2.69%</b>	8,765	2.34%
First Coast Advantage	PSN	61,863	8,857	4	1,356	<b>72,080</b>	<b>21.61%</b>	69,133	4.26%
SFCCN	PSN	34,855	4,476	4	669	<b>40,004</b>	<b>11.99%</b>	39,743	0.66%
<b>PSN Total</b>	<b>PSN</b>	<b>136,030</b>	<b>21,364</b>	<b>13</b>	<b>2,675</b>	<b>160,082</b>	<b>48.00%</b>	<b>155,294</b>	<b>3.08%</b>
<b>Reform Enrollment Totals</b>		<b>287,132</b>	<b>40,951</b>	<b>41</b>	<b>5,398</b>	<b>333,522</b>	<b>100.00%</b>	<b>326,131</b>	<b>2.27%</b>

The demonstration market share percentage for each plan is calculated once all recipients have been counted and the total number of recipients enrolled is known.

The enrollment figures for this quarter reflect those recipients who self-selected a health plan, as well as those who were mandatorily assigned. In addition, some Medicaid recipients transferred from non-demonstration health plans to demonstration health plans. There were a total of 333,522 recipients enrolled in the demonstration during this quarter. There were 13 demonstration health plans with market shares ranging from 0.06% to 28.06%.

## 2. Medicaid Reform Enrollment by County Report

During this quarter, the demonstration remained operational in the five counties: Baker, Broward, Clay, Duval and Nassau. The number of HMOs and PSNs in each of the demonstration counties is listed in Table 20 located on the following page.

**Table 20**  
**Number of Reform Health Plans in Demonstration Counties**  
 (April 1, 2012 – June 30, 2012)

County Name	Number of Reform HMOs	Number of Reform PSNs
<b>Baker</b>	<b>1</b>	<b>1</b>
<b>Broward</b>	<b>8</b>	<b>3</b>
<b>Clay</b>	<b>2</b>	<b>1</b>
<b>Duval</b>	<b>3</b>	<b>2</b>
<b>Nassau</b>	<b>1</b>	<b>1</b>

The Medicaid Reform Enrollment by County Report is similar to the Medicaid Reform Enrollment Report; however, it has been broken down by county. The demonstration counties are listed alphabetically, beginning with Baker County and ending with Nassau County. For each county, HMOs are listed first, followed by PSNs. Table 21 provides a description of each column in the Medicaid Reform Enrollment by County Report.

**Table 21**  
**Medicaid Reform Enrollment by County Report Descriptions**

Column Name	Column Description
Plan Name	The name of the Medicaid Reform plan
Plan Type	The plan's type (HMO or PSN)
Plan County	The name of the county the plan operates in (Baker, Broward, Clay, Duval, or Nassau)
Number of TANF Enrolled	The number of TANF recipients enrolled with the plan in the county listed
Number of SSI Enrolled - No Medicare	The number of SSI recipients who are enrolled with the plan in the county listed and who have no additional Medicare coverage
Number of SSI Enrolled - Medicare Part B	The number of SSI recipients who are enrolled with the plan in the county listed and who have additional Medicare Part B coverage
Number of SSI Enrolled - Medicare Parts A and B	The number of SSI recipients who are enrolled with the plan in the county listed and who have additional Medicare Parts A and B coverage
Total Number Enrolled	The total number of recipients enrolled with the plan in the county listed; TANF and SSI combined
Market Share for Reform by County	The percentage of the demonstration population in the county listed that the plan's recipient pool accounts for
Enrolled in Previous Quarter	The total number of recipients (TANF and SSI) who were enrolled in the plan in the county listed during the previous reporting quarter
Percent Change from Previous Quarter	The change in percentage of the plan's enrollment from the previous reporting quarter to the current reporting quarter (in the county listed)

In addition, the total Medicaid Reform enrollment counts are included at the bottom of the report, as shown in Table 22 located on the following page.

**Table 22**  
**Medicaid Reform Enrollment by County Report**  
(April 1, 2012 – June 30, 2012)

Plan Name	Plan Type	Plan County	Number of TANF Enrolled	Number of SSI Enrolled			Total Number Enrolled	Market Share for Reform by County	Enrolled in Previous Quarter	Percent Change from Previous Quarter
				No Medicare	Medicare Part B	Medicare Parts A and B				
United Healthcare	HMO	Baker	797	98	-	14	909	24.88%	968	-6.10%
First Coast Advantage	PSN	Baker	2,465	271	-	9	2,745	75.12%	2,567	6.93%
<b>Baker</b>			<b>3,262</b>	<b>369</b>	<b>0</b>	<b>23</b>	<b>3,654</b>	<b>100.00%</b>	<b>3,535</b>	<b>3.37%</b>
Freedom Health Plan	HMO	Broward	3,893	579	-	96	4,568	2.44%	4,586	-0.39%
Humana	HMO	Broward	3,890	1,342	4	222	5,458	2.92%	4,242	28.67%
Medica	HMO	Broward	3,183	815	2	144	4,144	2.22%	3,998	3.65%
Molina Healthcare	HMO	Broward	26,035	3,987	7	614	30,643	16.39%	30,294	1.15%
Positive Healthcare	HMO	Broward	15	165	-	12	192	0.10%	185	3.78%
Care Florida	HMO	Broward	3,016	597	1	87	3,701	1.98%	3,378	9.56%
Sunshine	HMO	Broward	37,207	3,240	1	357	40,805	21.82%	39,755	2.64%
Universal Health Care	HMO	Broward	10,570	1,636	5	259	12,470	6.67%	12,390	0.65%
Better Health, LLC	PSN	Broward	34,218	4,171	5	634	39,028	20.87%	37,653	3.65%
CMS	PSN	Broward	3,311	2,669	-	13	5,993	3.20%	5,879	1.94%
SFCCN	PSN	Broward	34,855	4,476	4	669	40,004	21.39%	39,743	0.66%
<b>Broward</b>			<b>160,193</b>	<b>23,677</b>	<b>29</b>	<b>3,107</b>	<b>187,006</b>	<b>100.00%</b>	<b>182,103</b>	<b>2.69%</b>
Sunshine	HMO	Clay	8,607	745	-	70	9,422	56.58%	9,759	-3.45%
United Healthcare	HMO	Clay	2,273	248	-	26	2,547	15.29%	2,432	4.73%
First Coast Advantage	PSN	Clay	4,272	385	-	27	4,684	28.13%	4,034	16.11%
<b>Clay</b>			<b>15,152</b>	<b>1,378</b>	<b>0</b>	<b>123</b>	<b>16,653</b>	<b>100.00%</b>	<b>16,225</b>	<b>2.64%</b>
Sunshine	HMO	Duval	38,493	4,268	3	607	43,371	36.25%	43,336	0.08%
United Healthcare	HMO	Duval	3,384	634	-	53	4,071	3.40%	4,770	-14.65%
Universal Health Care	HMO	Duval	8,156	1,043	5	146	9,350	7.82%	8,927	4.74%
CMS	PSN	Duval	1,783	1,191	-	3	2,977	2.49%	2,886	3.15%
First Coast Advantage	PSN	Duval	50,803	7,765	4	1,291	59,863	50.04%	57,923	3.35%
<b>Duval</b>			<b>102,619</b>	<b>14,901</b>	<b>12</b>	<b>2,100</b>	<b>119,632</b>	<b>100.00%</b>	<b>117,842</b>	<b>1.52%</b>
United Healthcare	HMO	Nassau	1,583	190	-	16	1,789	27.20%	1,817	-1.54%
First Coast Advantage	PSN	Nassau	4,323	436	-	29	4,788	72.80%	4,609	3.88%
<b>Nassau</b>			<b>5,906</b>	<b>626</b>	<b>0</b>	<b>45</b>	<b>6,577</b>	<b>100.00%</b>	<b>6,426</b>	<b>2.35%</b>
<b>Reform Enrollment Totals</b>			<b>287,132</b>	<b>40,951</b>	<b>41</b>	<b>5,398</b>	<b>333,522</b>		<b>326,131</b>	<b>2.27%</b>

As with the Medicaid Reform Enrollment Report, the number of recipients is extracted from the monthly Medicaid eligibility file and is then counted uniquely based on the most recent month in which the recipient was enrolled in a Reform health plan. The unique recipient counts are separated by the counties in which the plans operate.

During this quarter, there was an enrollment of 3,654 recipients in Baker County, 187,006 recipients in Broward County, 16,653 recipients in Clay County, 119,632 recipients in Duval County, and 6,577 recipients in Nassau County. There were two Baker County health plans with market shares of 24.88% and 75.12%, 11 Broward County health plans with market shares ranging from 0.10% to 21.82%, three Clay County health plans with market shares ranging from 15.29% to 56.58%, five Duval County health plans with market shares ranging from 2.49% to 50.04%, and two Nassau County health plans with market shares of 27.20% and 72.80%.

### 3. Medicaid Reform Voluntary Population Enrollment Report

The populations identified in Tables 23 and 24 may voluntarily enroll in a Medicaid Reform health plan. The voluntary populations include individuals classified as Foster Care, SOBRA, Refugee, Developmental Disabilities, or Dual-Eligible (enrolled in both Medicaid and Medicare). The Medicaid Reform Voluntary Population Enrollment Report provides a count of both the new and existing recipients in each of these categories who chose to enroll in a Medicaid Reform health plan. “New” enrollees are defined as those recipients who were not part of Medicaid Reform for at least six months prior to the start of the quarter. Table 23 provides a description of each column in this report.

<b>Table 23 Medicaid Reform Voluntary Population Enrollment Report Descriptions</b>	
<b>Column Name</b>	<b>Column Description</b>
Plan Name	The name of the Medicaid Reform plan
Plan Type	The plan's type (HMO or PSN)
Plan County	The name of the county the plan operates in (Baker, Broward, Clay, Duval, or Nassau)
Foster, SOBRA and Refugee	The number of unique Foster Care, SOBRA, or Refugee recipients who voluntarily enrolled in a plan during the current reporting quarter
Developmental Disabilities	The number of unique recipients diagnosed with a developmental disability who voluntarily enrolled in a plan during the current reporting quarter
Dual-Eligibles	The number of unique dual-eligible recipients who voluntarily enrolled in a plan during the current reporting quarter
Total	The total number of voluntary population recipients who enrolled in Medicaid Reform during the current reporting quarter
Medicaid Reform Total Enrollment	The total number of Medicaid Reform recipients enrolled in the health plan during the reporting quarter

Table 24 lists the number of individuals in the voluntary populations who chose to enroll in the demonstration, as well as the percentage of the Medicaid Reform population that they represent.

**Table 24**  
**Medicaid Reform Voluntary Population Enrollment Report**  
 (April 1, 2012 – June 30, 2012)

Plan Name	Plan County	Reform Voluntary Population								Medicaid Reform Enrollment
		Foster, Adoption Subsidy and SOBRA		Developmental Disabilities		Dual-Eligibles		Total Voluntary		
		New	Existing	New	Existing	New	Existing	Number	Percentage	
<b>HMOs</b>										
CareFlorida	Broward	6	17	1	2	38	50	114	3.08%	3,701
Freedom Health Plan	Broward	7	12	2	7	10	86	124	2.71%	4,568
Humana	Broward	5	36	3	24	16	210	294	5.39%	5,458
Medica	Broward	3	14	2	8	31	115	173	4.17%	4,144
Molina Healthcare	Broward	29	183	4	47	70	551	884	2.88%	30,643
Positive Healthcare	Broward	-	1	-	-	-	12	13	6.77%	192
Sunshine	Broward	37	231	13	30	51	307	669	1.64%	40,805
Sunshine	Clay	14	92	2	8	8	62	186	1.97%	9,422
Sunshine	Duval	52	487	6	61	34	576	1,216	2.80%	43,371
United Healthcare	Baker	-	6	-	1	-	14	21	2.31%	909
United Healthcare	Clay	-	17	3	3	5	21	49	1.92%	2,547
United Healthcare	Duval	18	64	1	16	5	48	152	3.73%	4,071
United Healthcare	Nassau	2	21	-	6	1	15	45	2.52%	1,789
Universal Health Care	Broward	10	75	4	14	26	238	367	2.94%	12,470
Universal Health Care	Duval	14	63	4	6	19	132	238	2.55%	9,350
<b>HMO Total</b>		<b>197</b>	<b>1,319</b>	<b>45</b>	<b>233</b>	<b>314</b>	<b>2,437</b>	<b>4,545</b>	<b>2.62%</b>	<b>173,440</b>
<b>PSNs</b>										
Better Health, LLC	Broward	36	239	14	75	47	592	1,003	2.57%	39,028
CMS	Broward	1	64	16	219	1	12	313	5.22%	5,993
CMS	Duval	64	241	2	120	-	3	430	14.44%	2,977
First Coast Advantage	Baker	7	29	1	3	2	7	49	1.79%	2,745
First Coast Advantage	Clay	10	44	-	3	5	22	84	1.79%	4,684
First Coast Advantage	Duval	51	672	14	139	69	1,226	2,171	3.63%	59,863
First Coast Advantage	Nassau	3	29	2	2	6	23	65	1.36%	4,788
SFCCN	Broward	43	405	4	77	36	637	1,202	3.00%	40,004
<b>PSN Total</b>		<b>215</b>	<b>1,723</b>	<b>53</b>	<b>638</b>	<b>166</b>	<b>2,522</b>	<b>5,317</b>	<b>3.32%</b>	<b>160,082</b>
<b>Reform Totals</b>		<b>412</b>	<b>3,042</b>	<b>98</b>	<b>871</b>	<b>480</b>	<b>4,959</b>	<b>9,862</b>	<b>2.96%</b>	<b>333,522</b>

## **D. Enhanced Benefits Account Program**

### ***Overview***

The Enhanced Benefits Account (EBA) program component of the demonstration is designed as an incentive program to promote and reward participation in healthy behaviors. All Medicaid recipients who enroll in a health plan are eligible for the EBA program. No separate application or process is required to enroll in the EBA program.

Recipients enrolled in a demonstration health plan may earn up to \$125.00 of credits per state fiscal year. Credits are posted to individual accounts that are established and maintained within the Florida Medicaid fiscal agent's [HP Enterprise Services, LLC (HP)] pharmacy point of sale system, currently maintained and managed by the HP subcontractor, Magellan. Any earned credits may be used to purchase approved health related products and supplies at any Medicaid participating pharmacy. Purchases must be made at the pharmacy prescription counter using the recipient's Medicaid Gold Card or Medicaid identification number and a government issued photo ID.

The Agency approves credits for participation of approved healthy behaviors using date of service, eligibility, and approved behavior edits within a database referred to as the Enhanced Benefits Information System (EBIS). All health plans are required to submit monthly reports for their reform members who had paid claims for approved healthy behaviors within the prior month. These reports are uploaded into the EBIS database for processing and approval. Once a healthy behavior is approved and the appropriate credit is applied, the information is sent to the HP subcontractor, Magellan, to be loaded in the pharmacy point of sale system.

### ***Current Activities***

#### **1. Call Center Activities**

The enhanced benefits call center, managed by the choice counseling vendor [Automated Health Systems (AHS)], located in Tallahassee, Florida, continues to operate a toll-free number as well as a toll-free number for hearing impaired callers. The call center is staffed with employees who speak English, Spanish, and Haitian Creole. In addition, a language line is used to assist with calls in over 100 languages. The hours of operation are Monday – Thursday 8:00a.m. – 8:00p.m., Friday 8:00a.m. – 7:00p.m., and Saturday 9:00a.m. – 1:00p.m.

The primary function of the call center is to answer all inbound calls relating to program questions, provide enhanced benefits account updates on credits earned/used, and assist recipients with utilizing the web based over-the-counter product list. AHS implemented the Automated Voice Response System (AVRS) on June 18, 2010 for recipients who need balance only information. In addition, the call center performs outbound calls to recipients who have not spent any of their enhanced benefits account credits.

Table 25 highlights the enhanced benefits call center activities during this quarter.

<b>Table 25</b>			
<b>Highlights of the Enhanced Benefits Call Center Activities</b>			
<b>(April 1, 2012 – June 30, 2012)</b>			
<b>Enhanced Benefits Call Center Activity</b>	<b>April</b>	<b>May</b>	<b>June</b>
Calls Received	5,217	5,418	5,107
Calls Answered	5,113	5,351	5,043
Abandonment Rate	1.99%	1.24%	1.25%
Average Talk Time (minutes)	3:56	3:47	3:52
Calls Handled by the AVRS	6,830	7,391	7,223
Outbound Calls	15	5	0
<b>Enhanced Benefits Mailroom Activity</b>			
EB Welcome Letters	12,742	11,424	13,212

## **2. System Activities**

The Agency continues to receive the monthly healthy behavior reports from the plans as scheduled by the 10<sup>th</sup> day of each month. The EBIS continues to operate effectively and efficiently in processing the enhanced benefit credits. The healthy behavior reports are uploaded each month as designed for processing and credit approval. The system continues to generate a monthly credit report to each recipient who has activity for the month.

The vendor of EBIS, Image Software Inc., continues to provide enhanced benefits account balance data to the choice counseling vendor's AVRS three times each week for each recipient who has an enhanced benefits account credit balance. Since the implementation of the new AVRS option, it continues to be a success as 21,444 calls were handled during this quarter.

## **3. Outreach and Education for Recipients**

The mailing of the welcome letter and the recipient coupon statements continued during this quarter. There were 167,119 coupon statements mailed to recipients during this quarter. Along with the recipient coupon statements, there is either a flyer or pharmacy billing instructions included with the statement. The choice counselors continue to provide up-to-date information for recipients regarding their enhanced benefits account balances and the opportunity to earn healthy behavior credits. During this quarter, the choice counseling vendor continued to call recipients who have never utilized their enhanced benefits account credits. The number of outbound calls made during this quarter is listed above in Table 25.

## **4. Outreach and Education for Pharmacies**

The pharmacy benefits manager, Magellan, provides ongoing technical assistance to pharmacies as needed related to all billing aspects of the EBA program.

## **5. Enhanced Benefits Advisory Panel**

There was not an Enhanced Benefits Advisory Panel meeting this quarter.

## 6. Enhanced Benefits Statistics

As of the end of this quarter, 13,699 recipients lost EBA eligibility for a total of \$616,956.63 and they no longer have access to those credits. Table 26 provides the Enhanced Benefits Account program statistics for this quarter.

<b>Table 26</b>				
<b>Enhanced Benefits Account Program Statistics</b>				
<b>(April 1, 2012 – June 30, 2012)</b>				
<b>Fourth Quarter Activities – Year Six</b>		<b>April</b>	<b>May</b>	<b>June</b>
<b>I.</b>	Number of plans submitting reports by month in each county	27	27	27
<b>II.</b>	Number of enrollees who received credit for healthy behaviors by month	43,576	46,923	37,812
<b>III.</b>	Total dollar amount credited to accounts by each month	\$1,076,470.00	\$1,132,645.00	\$961,930.00
<b>IV.</b>	Total cumulative dollar amount credited through the end each month	\$51,716,361.16	\$52,849,006.16	\$53,810,936.16
<b>V.</b>	Total dollar amount of credits used each month by date of service	\$610,326.70	\$626,498.86	\$627,335.44
<b>VI.</b>	Total cumulative dollar amount of credits used through the month by date of service	\$27,870,386.77	\$28,496,842.12	\$29,124,047.20
<b>VII.</b>	Total unduplicated number of enrollees who used credits each month	22,021	23,113	22,167

## 7. Complaints

A recipient can file a complaint about the EBA program through the call center and those complaints are documented in the system utilized by the call center and reported to the Agency on a weekly basis. The Agency continues to review and resolve any complaints received regarding the EBA program.

During this quarter, over 23,000 recipients purchased one or more products with their enhanced benefits credits, and there were no recipient complaints recorded through the call center relating to the EBA program. The low number of complaints is attributed to improved call center staff training and direct problem resolution through the EB call center lead and the Agency EB staff person. Table 27 provides a summary of the complaints received during this quarter.

<b>Table 27</b>	
<b>Enhanced Benefits Recipient Complaints</b>	
<b>(April 1, 2012 – June 30, 2012)</b>	
<b>Recipient Complaint</b>	<b>Action Taken</b>
0	0



## **E. Low Income Pool**

### ***Overview***

Since the implementation of the 1115 Research and Demonstration Waiver, one of the fundamental elements of the demonstration is the Low Income Pool (LIP) program. The LIP program is established and maintained by the state to provide government support to safety net providers in the state for the purpose of providing coverage to the Medicaid, underinsured, and uninsured populations. The LIP program is also designed to establish new, or enhance existing, innovative programs that meaningfully enhance the quality of care and the health of low-income populations, as well as increase access for select services for uninsured individuals.

The LIP funds are distributed to safety net providers that meet certain state and federal requirements outlined in the Special Terms and Conditions (STCs) of the waiver. The LIP program consists of a capped annual allotment of \$1 billion total computable for each year of the demonstration. Availability of funds for the LIP program in the amount of \$1 billion per year is contingent upon milestones being met during each demonstration year in order for the state and providers to have access to 100% of LIP funds. Funds in the LIP program are subject to any penalties that are assessed by Federal CMS for the failure to meet the milestones described in the STCs. The milestones established are intended to enhance the delivery of health care to low-income populations in Florida.

The LIP permissible expenditures, state authorized expenditures, and entities eligible to receive LIP reimbursement are defined in the Reimbursement and Funding Methodology document (RFMD). The RFMD limits LIP payments to allowable costs incurred by providers and requires the state to reconcile LIP payments to auditable costs. By February 1, 2012, and each successive February 1<sup>st</sup> of the renewal period of the waiver, the state must submit an RFMD protocol to ensure that the payment methodologies for distributing LIP funds to providers support the goals of the LIP and those providers receiving LIP payments do not receive payments in excess of their cost of providing services.

In addition, the Agency created a Low-Income Pool Council in accordance with s. 409.911(10), F.S. The Council's purpose is to advise the Agency and legislature on the financing and distributions of the LIP and related funds. The Florida Legislature amended the statutory provisions specific to the LIP Council during the 2009 legislative session. These provisions increased the number of members to be appointed to the Council, as well as specified criteria for the seats. The following is the language authorized in s. 409.911(10), F.S., for the LIP Council:

“The Agency for Health Care Administration shall create a Medicaid Low-Income Pool Council by July 1, 2006. The Low-Income Pool Council shall consist of 24 members, including 2 members appointed by the President of the Senate, 2 members appointed by the Speaker of the House of Representatives, 3 representatives of statutory teaching hospitals, 3 representatives of public hospitals, 3 representatives of nonprofit hospitals, 3 representatives of for-profit hospitals, 2 representatives of rural hospitals, 2 representatives of units of local government which contribute funding, 1 representative of family practice teaching hospitals, 1 representative of federally qualified health centers, 1 representative from the Department of Health, and 1 nonvoting representative of the Agency for Health Care Administration who shall serve as chair of the council. Except for a full-time employee of a public entity, an individual who qualifies as a lobbyist under s. 11.045 or s. 112.3215 may not serve as a member of the council. Of the members appointed by the Senate

President, only one shall be a physician. Of the members appointed by the Speaker of the House of Representatives, only one shall be a physician. The physician member appointed by the Senate President and the physician member appointed by the Speaker of the House of Representatives must be physicians who routinely take calls in a trauma center, as defined in s. 395.4001, or a hospital emergency department. The council shall:

- Make recommendations on the financing of the low-income pool and the disproportionate share hospital program and the distribution of their funds.
- Advise the Agency for Health Care Administration on the development of the low-income pool plan required by the federal Centers for Medicare and Medicaid Services pursuant to the Medicaid reform waiver.
- Advise the Agency for Health Care Administration on the distribution of hospital funds used to adjust inpatient hospital rates, rebase rates, or otherwise exempt hospitals from reimbursement limits as financed by intergovernmental transfers.
- Submit its findings and recommendations to the Governor and the Legislature no later than February 1 of each year.”

### ***Current Activities***

#### LIP Council Meetings

During this quarter, the LIP Council held no meetings. The LIP Council meeting history can be viewed on the Agency’s LIP website at the following link:

[http://ahca.myflorida.com/Medicaid/medicaid\\_reform/lip/lip.shtml](http://ahca.myflorida.com/Medicaid/medicaid_reform/lip/lip.shtml)

The LIP Council anticipates holding meetings regarding SFY 2013-14 in the first quarter of Demonstration Year Seven.

#### LIP STCs - Reporting Requirements

The following is an abbreviated list of the LIP STCs that required action during this quarter. The complete list of STCs, as approved by CMS on December 15, 2011, for the period December 16, 2011 to June 30, 2014, can be viewed at the following link:

[http://ahca.myflorida.com/Medicaid/medicaid\\_reform/pdf/CMS\\_STCs\\_and\\_Authorities\\_12-15-2011.pdf](http://ahca.myflorida.com/Medicaid/medicaid_reform/pdf/CMS_STCs_and_Authorities_12-15-2011.pdf)

***STC #52 – LIP Funds Distributed*** – All LIP funds must be expended by June 30, 2014. LIP dollars that are lost as a result of penalties or recoupment are surrendered by the state and not recoverable.

#### ***STC #53 – LIP Reimbursement and Funding Methodology (RFMD)***

- **DY1 – DY3 LIP Reconciliations Finalized** – CMS and the Agency will finalize DY1-DY3 reconciliations within 60 days of the acceptance of the STCs (by March 14, 2012).
  - On March 8, 2012, the Agency received a written description from CMS outlining their findings of their review of DY1-DY3 reconciliations.
  - During this quarter, the Agency continued to work with CMS to resolve outstanding issues and discussed findings. The Agency anticipates submitting additional

information, if required by CMS, to finalize DY1-DY3 reconciliations in the first quarter of Demonstration Year Seven.

- **DY4 LIP Reconciliations** – The Agency submitted the LIP reconciliations for DY4 to CMS on May 30, 2012.
- **Finalize Modifications to RFMD** – By February 1 of each Demonstration Year, the Agency must submit a RFMD that ensures the payment methodologies for distributing LIP funds to providers supports the goals of the LIP.
  - On January 31, 2012, the Agency submitted the revised RFMD for DY6 to CMS. The revised RFMD only included updated references since the results of CMS's review of DY1-DY3 reconciliations were not available prior to the February 1<sup>st</sup> submission due date specified in STC #53.
  - During this quarter, the state submitted another revised RFMD for DY6 to CMS on May 5, 2012.
- **Claiming LIP Payments** – The state may claim LIP payments based on the existing methodology during the 60-day reconciliation finalization period. Claims after that period can only be made on the final RFMD for DY6 as approved by CMS. Changes to the RFMD requested by the state must be approved by CMS and are only approved for DY6 LIP expenditures.
  - As of the end of this quarter, the final RFMD for DY6 had not been approved by CMS. The state and CMS continue to work together to finalize the RFMD for DY6.
- **RFMD Protocol** – By February 1, 2012, and each successive February 1<sup>st</sup> of the waiver renewal period, the state must submit a RFMD protocol to ensure that the payment methodologies for distributing LIP funds to providers supports the goals of the LIP.
  - As noted above, the state submitted the revised RFMD for DY6 to CMS on May 5, 2012. The state and CMS continue to work on finalizing the RFMD for DY6. The state anticipates having all of the revisions completed in the first quarter of Demonstration Year Seven.

**STC #60 – Aggregate LIP Funding** – At the beginning of each demonstration year, \$1 billion in LIP funds will be available to the state. These amounts will be reduced by any milestone penalties that are assessed by CMS. Penalties will be determined by December 31<sup>st</sup> of each demonstration year and assessed to the state in the following demonstration year.

#### **STC #61 – LIP Tier-One Milestone**

- **61.a. – Allocation of Funds, Program Development, Implementation for DY7 – DY8**

STC #61.a. references \$50 million in LIP funds. A total of \$35 million appears in the Other Provider Access System category, also known as the non-hospital section, in the SFY 2012-13 General Appropriations Act (GAA) (Primary Care Initiatives per Tier-One Milestone). A total of \$20 million will be used for the start-up of new primary care programs and the remaining total of \$15 million will be used to meaningfully enhance existing primary care

programs. There is a cap of \$4 million per grant proposal. The Agency will determine the distribution and requirements for these programs.

The remaining \$15 million (Quality Measures) of the \$50 million falls under the Special LIP for Hospital Provider Access System category listed in the GAA. This \$15 million or Quality Measures category is broken down into three smaller amounts. Of the total, \$400,000 is provided for the specialty children's hospitals to be distributed based on an allocation methodology incorporating quality measures that shall be developed by the Agency. The second amount is \$7,300,000 and shall be allocated using the core measures as determined by CMS. The remaining amount of \$7,300,000 shall be distributed equally using the following six outcome measures:

1. Mortality Hospital Risk Adjusted Rate (HRAR) Acute Myocardial Infarction (AMI) without transfers.
2. Mortality HRAR Congestive Heart Failure (CHF)
3. Mortality HRAR Pneumonia
4. Risk Adjusted Readmission Rate (RARR) AMI
5. RARR CHF
6. RARR Pneumonia

Hospitals receiving an allocation in this Quality Measures category are required to enhance existing, or initiate new, quality-or-care initiatives to improve their quality measures and identified patient outcomes. Hospitals are also required to provide documentation of this to the Agency.

- During this quarter, on June 29, 2012, the Agency posted the LIP Primary Care Application for the \$35 million (SFY 2012-13) up for bid on the Agency's LIP website: [http://ahca.myflorida.com/Medicaid/medicaid\\_reform/lip/lip.shtml](http://ahca.myflorida.com/Medicaid/medicaid_reform/lip/lip.shtml)
- **61.b. – Proposed and Final Schedule for DY6 – DY8 Reconciliations** – The state will provide timely submission of all hospital, FQHC, and County Health Department LIP reconciliations in the format required per the LIP Reimbursement and Funding Methodology protocol. The state is required to submit to CMS, within 30 days from the date of formal approval of the waiver extension request, a schedule for the completion of the LIP Provider Access Systems (PAS) reconciliations for the 3-year extension period. CMS will provide comments to the state on the reconciliation schedules within 30 days. The state will submit the final reconciliation schedule to CMS within 60 days of the original submission date.
  - On January 14, 2012, the Agency submitted a proposed schedule to CMS. CMS accepted the proposed schedule with no edits on February 27, 2012.
- **61.c. – Timely Submission of Deliverables** – Timely submission of all demonstration deliverables as described in the STCs including the submission of Quarterly and Annual Reports.
  - On May 31, 2012, the Agency submitted all deliverables on schedule as specified in the LIP STCs.

- **61.d. – Reporting Templates** – Within 60 days following the acceptance of the STCs, the state is required to submit templates for the development and submission of an annual “Milestone Statistics and Findings Report” and a “Primary Care and Alternative Delivery Systems Expenditure Report”.
  - On February 9, 2012, the Agency sent the draft templates for the above specified reports to CMS.
  - On March 13, 2012, the Agency submitted the final templates to CMS.

On March 14, 2012, CMS had no comments and the STC 61.d. submission letter to CMS and corresponding templates were posted to the Agency’s LIP website:  
[http://ahca.myflorida.com/Medicaid/medicaid\\_reform/lip/lip.shtml](http://ahca.myflorida.com/Medicaid/medicaid_reform/lip/lip.shtml)

**STC #62 – LIP Tier-Two Milestones** – STC #62 requires the top 15 hospitals receiving LIP funds to choose three initiatives that follow the guidelines of the Three-Part Aim. These hospitals must implement new, or enhance existing, health care initiatives, investments, or activities with the goal of meaningfully improving the quality of care and the health of populations served. The three initiatives should focus on: infrastructure development; innovation and redesign; and population-focused improvement.

- During the third quarter of Demonstration Year Six, the Agency worked with the top 15 hospitals in developing the Three-Tier Initiatives. Each of the 15 hospitals submitted three proposals to the Agency, for a total of 45 proposals.
- During this quarter, the Agency submitted 44 proposals to CMS by April 9, 2012; the forty-fifth was exempt. CMS approved the 44 proposals on June 29, 2012.

## **F. Monitoring Budget Neutrality**

### ***Overview***

In accordance with the requirements of the approved 1115 Medicaid Reform Waiver, Florida must monitor the status of the program on a fiscal basis. To comply with this requirement, the state will submit waiver templates on the quarterly CMS 64 reports. The submission of the CMS 64 reports will include administrative and service expenditures. For purposes of monitoring the Budget Neutrality of the program, only service expenditures are compared to the projected without-waiver expenditures approved through the 1115 Medicaid Reform Waiver.

### ***Medicaid Eligibility Groups (MEGS)***

There are three Medicaid Eligibility Groups established through the Budget Neutrality of the Medicaid Reform 1115 Waiver. Each of these groups is referred to as a MEG.

MEG #1 – SSI Related

MEG #2 – Children and Families

MEG #3 – Low Income Pool program

It should be noted that for MEG 3, the Low Income Pool, there is no specific eligibility group and no per capita measurement. Distributions of funds are made from the Low Income Pool to a variety of Provider Access Systems.

### ***Explanation of Budget Neutrality***

The Budget Neutrality for the 1115 Medicaid Reform Waiver is based on five closed years of historical data using paid claims for services provided to the eligible populations throughout the state. The data is compiled using a date of service method which is required for 1115 waivers. Using the templates provided by the Centers for Medicare and Medicaid Services (CMS), the historical expenditures and case-months are inserted into the appropriate fields. The historical data template is pre-formulated to calculate the five-year trend for each MEG. This trend is then applied to the most recent year (5<sup>th</sup> year), which is known as the base year, and projected forward through the waiver period. Additional negotiations were involved in the final Budget Neutrality calculations set forth in the approved waiver packet.

The 1115 Medicaid Reform Waiver is a program that provides all services to the specified populations. If a person is eligible for the waiver, he or she is eligible to receive all services that would otherwise be available under the traditional Medicaid program. There are a few services and populations excluded from the 1115 Medicaid Reform Waiver.

To determine if a person is eligible for the 1115 Medicaid Reform Waiver, the first step is identifying his or her eligibility category. Each person who applies for and is granted Medicaid eligibility is assigned an eligibility category by the Florida Department of Children and Families. Specific categories are identified for each MEG under the 1115 Medicaid Reform Waiver. If the person has one of the identified categories and is not an excluded eligible, he or she is then flagged as eligible for the 1115 Medicaid Reform Waiver. Dual eligibles and pregnant women above the TANF eligibility may voluntarily enroll in a Medicaid Reform health plan. All voluntary enrollment member months and expenditures subject to the 1115 Medicaid Reform Waiver are included in the reporting and monitoring of Budget Neutrality of the waiver.

***Excluded Eligibles:***

- Refugee Eligibles
- Dual Eligibles
- Medically Needy
- Pregnant Women above the TANF eligibility (>27% FPL, SOBRA)
- ICF/DD Eligibles
- Unborn Children
- State Mental Facilities (Over Age 65)
- Family Planning Eligibles
- Women with breast or cervical cancer
- MediKids

All expenditures for the flagged eligibles are subject to the Budget Neutrality of the 1115 Medicaid Reform Waiver unless the expenditure is identified as one of the following excluded services. These services are specifically excluded from the 1115 Medicaid Reform Waiver and the Budget Neutrality calculation.

***Excluded Services:***

- AIDS Waiver Services
- DD Waiver Services
- Home Safe Net (Behavioral Services)
- Behavioral Health Overlay Services (BHOS)
- ICF/DD Institutional Services
- Family and Supported Living Waiver Services
- Katie Beckett Model Waiver Services
- Brain and Spinal Cord Waiver Services
- School Based Administrative Claiming
- Healthy Start Waiver Services

***Expenditure Reporting:***

The 1115 Medicaid Reform Waiver requires the Agency to report all expenditures on the quarterly CMS 64 report. Within the report, there are specific templates designed to capture the expenditures by service type paid during the quarter that are subject to the monitoring of the Budget Neutrality. There are three MEGs within the 1115 Medicaid Reform Waiver. MEGs 1 and 2 are statewide populations, and MEG 3 is based on Provider Access Systems. Under the design of Florida Medicaid Reform, there is a period of transition in which eligibles continue to receive services through Florida's 1915(b) Managed Care Waiver programs. The expenditures for those not enrolled in the 1115 Medicaid Reform Waiver, but eligible for Medicaid Reform and enrolled in Florida's 1915(b) Managed Care Waiver, are subject to both the monitoring of the 1915(b) Managed Care Waiver and the 1115 Medicaid Reform Waiver. To identify these eligibles, an additional five templates (one for each of the 1915(b) Managed Care Waiver MEGs) have been added to the 1115 Medicaid Reform Waiver templates for monitoring purposes.

When preparing for the quarterly CMS 64 report, the following method is applied to extract the appropriate expenditures for MEGs 1 and 2:

- I. Eligibles and enrollee member months are identified;
- II. Claims data for included services are identified using the list created through 'I' above;
- III. The claims data and member months are separated into appropriate categories to report on the waiver forms of the CMS 64 report:
  - a. MEG #1 SSI- Related
  - b. MEG #2 Children and Families
  - c. Reform – Managed Care Waiver SSI – no Medicare
  - d. Reform – Managed Care Waiver TANF
  - e. Reform – Managed Care Waiver SOBRA and Foster Children
  - f. Reform – Managed Care Waiver Age 65 and Older;
- IV. Using the paid claims data extracted, the expenditures are identified by service type within each of the groupings in 'III' above and inserted on the appropriate line on the CMS 64 waiver templates;
- V. Expenditures that are also identified as Home and Community Based (HCBS) Waiver services are identified and the corresponding HCBS waiver template expenditures are adjusted to reflect the hierarchy of the 1115 waiver reporting.

All queries and work papers related to the quarterly reporting of waiver expenditures on the CMS 64 report are maintained by the Agency. In addition, all identified expenditures for waiver and non-waiver services in total are checked against expenditure reports that are generated and provided to the Agency's Finance and Accounting unit which certifies and submits the CMS 64 report. This check sum process allows the state to verify that no expenditures are being duplicated within the multiple templates for waiver and non-waiver services.

Statistics tables below show the current status of the program's Per Capita Cost per Month (PCCM) in comparison to the negotiated PCCM as detailed in the Special Terms and Conditions of the 1115 Medicaid Reform Waiver.

#### Definitions:

- **PCCM** - Calculated per capita cost per month which is the total spend divided by the case months.
- **WOW PCCM** - Is the without waiver PCCM. This is the target that the state cannot exceed in order to maintain Budget Neutrality.
- **Case months** - The months of eligibility for the populations subject to the waiver as defined as included populations in the waiver. In addition, months of eligibility for voluntary enrollees during the period of enrollment within a Medicaid Reform health plan are also included in the case month count.
- **MCW Reform Spend** - Expenditures subject to the Reform Budget Neutrality for those not enrolled in a Reform Health Plan but subject to the Reform Waiver (currently all non dual-eligibles receiving services through the 1915(b) Managed Care Waiver).
- **Reform Enrolled & Non-MCW Spend** - Expenditures for those enrolled in a Reform Health Plan.
- **Total Spend** - Total of MCW Reform Spend and Reform Enrolled Spend.



The quarterly totals may not equal the sum of the monthly expenditure data due to adjustments for disease management programs, rebates and other adjustments which are made on a quarterly basis. Without the adjustment of drug rebates, the quarterly expenditure reform totals match the corresponding quarterly CMS 64 Report submission, which details the amount that will be used in the monitoring process by Federal CMS.

**Current Activities**

Budget Neutrality figures included in this report are through the fourth quarter (April 1, 2012 – June 30, 2012) of Demonstration Year Six. The 1115 Medicaid Reform Waiver is budget neutral as required by the STCs of the waiver. In accordance with the monitoring and reporting requirements of 1115 demonstration waivers, the Budget Neutrality is tracked by each demonstration year.

Budget Neutrality is calculated on a statewide basis. For counties where the demonstration is operating, the case months and expenditures reported are for enrolled mandatory and voluntary individuals. For counties where the demonstration is not operational, the mandatory population and expenditures are captured and subject to the budget neutrality. However, these individuals receive their services through the Medicaid State Plan, the providers of the 1915(b) Managed Care Waiver and/or providers of 1915(c) Home and Community Based Waivers.

Although this report will show the quarterly expenditures for the quarter in which the expenditure was paid (date of payment), the Budget Neutrality as required by STC #108 is monitored using data based on date of service. The PMPM and demonstration years are tracked by the year in which the expenditure was incurred (date of service). The STCs specify that the Agency track case months and expenditures for each demonstration year using the date of service for up to two years after the end of the demonstration year.

In the following tables (Tables 28 through 33), both date of service and date of payment data are presented. Tables that provide data on a quarterly basis reflect data based on the date of payment for the expenditure. Tables that provide annual or demonstration year data are based on the date of service for the expenditure.

Table 28 shows the PCCM Targets established in the 1115 Medicaid Reform Waiver. These targets will be compared to actual waiver expenditures using date of service tracking and reporting.

<b>Table 28 PCCM Targets</b>		
<b>WOW PCCM</b>	<b>MEG 1</b>	<b>MEG 2</b>
<b>DY01</b>	\$ 948.79	\$ 199.48
<b>DY02</b>	\$ 1,024.69	\$ 215.44
<b>DY03</b>	\$ 1,106.67	\$ 232.68
<b>DY04</b>	\$ 1,195.20	\$ 251.29
<b>DY05</b>	\$ 1,290.82	\$ 271.39
<b>DY06</b>	\$ 1,356.65	\$ 285.77
<b>DY07</b>	\$1,425.84	\$300.92
<b>DY08</b>	\$1,498.56	\$316.87

Tables 29 through 33 located on the following pages provide the statistics for MEGs 1, 2, and 3 for the period beginning July 1, 2006, and ending June 30, 2012. Case months provided in Tables 29 and 30 for MEGs 1 and 2 are actual eligibility counts as of the last day of each month. The expenditures provided are recorded on a cash basis for the month paid.

**Table 29  
MEG 1 Statistics: SSI Related**

Quarter		MCW Reform	Reform Enrolled		
Actual MEG 1	Case months	Spend*	Spend*	Total Spend*	PCCM
Q1 Total	737,829	\$534,465,763	\$13,022,287	\$547,488,050	\$742.03
Q2 Total	741,024	\$656,999,737	\$40,270,607	\$697,270,344	\$940.96
Q3 Total	746,739	\$627,627,027	\$74,363,882	\$701,990,909	\$940.08
Q4 Total	752,823	\$627,040,703	\$98,024,915	\$725,065,618	\$963.13
Q5 Total	755,417	\$630,937,251	\$101,516,732	\$732,453,983	\$969.60
Q6 Total	755,837	\$648,757,106	\$106,374,845	\$755,131,951	\$999.07
Q7 Total	758,014	\$651,490,311	\$111,968,931	\$763,459,242	\$1,007.18
Q8 Total	764,701	\$661,690,100	\$115,206,649	\$776,896,750	\$1,015.95
Q9 Total	818,560	\$708,946,109	\$116,393,637	\$825,339,746	\$1,008.28
Q10 Total	791,043	\$738,232,869	\$128,914,992	\$867,147,861	\$1,096.21
Q11 Total	810,753	\$783,046,121	\$125,741,442	\$908,787,564	\$1,120.92
Q12 Total	829,386	\$676,381,576	\$120,999,077	\$797,380,652	\$961.41
Q13 Total	822,396	\$846,747,351	\$153,763,674	\$1,000,511,025	\$1,216.58
Q14 Total	830,530	\$769,968,776	\$137,267,631	\$907,236,407	\$1,092.36
Q15 Total	847,324	\$781,783,604	\$141,815,963	\$923,599,567	\$1,090.02
Q16 Total	852,445	\$811,240,631	\$142,745,339	\$953,985,969	\$1,119.12
Q17 Total	868,873	\$801,543,979	\$150,327,146	\$951,871,125	\$1,095.52
Q18 Total	876,564	\$823,362,358	\$147,720,232	\$971,082,591	\$1,107.83
Q19 Total	851,488	\$793,116,969	\$137,115,775	\$930,232,743	\$1,092.48
Q20 Total	902,833	\$730,735,500	\$137,409,896	\$868,145,395	\$961.58
Q21 Total	933,661	\$897,184,808	\$165,500,587	\$1,062,685,395	\$1,138.19
Q22 Total	916,713	\$780,812,437	\$149,928,159	\$930,740,596	\$1,015.30
Q23 Total	871,050	\$806,728,589	\$161,201,346	\$967,929,935	\$1,111.22
April 2012	312,916	\$275,686,028	\$54,220,241	\$329,906,270	\$1,054.30
May 2012	311,290	\$416,163,778	\$78,399,857	\$494,563,284	\$1,588.76
June 2012	308,237	\$186,297,339	\$35,989,898	\$222,287,237	\$721.16
Q24 Total	932,443	\$878,147,146	\$168,609,996	\$1,046,757,142	\$1,122.60
<b>MEG 1 Total</b>	<b>19,772,892</b>	<b>\$16,887,091,097</b>	<b>\$3,577,088,018</b>	<b>\$19,832,378,125</b>	<b>\$1,003.01</b>

\* Quarterly expenditure totals may not equal the sum of the monthly expenditures due to quarterly adjustments such as disease management payments. The quarterly expenditure totals match the CMS 64 Report submissions without the adjustment of rebates.

**Table 30  
MEG 2 Statistics: Children and Families**

Quarter		MCW Reform	Reform Enrolled		
Actual MEG 2	Case months	Spend*	Spend*	Total Spend*	PCCM
Q1 Total	3,944,437	\$491,214,740	\$1,723,494	\$492,938,235	\$124.97
Q2 Total	3,837,172	\$590,933,703	\$21,021,285	\$611,954,988	\$159.48
Q3 Total	3,728,063	\$559,579,323	\$44,697,737	\$604,277,060	\$162.09
Q4 Total	3,653,147	\$524,161,918	\$57,096,383	\$581,258,301	\$159.11
Q5 Total	3,588,363	\$520,316,242	\$57,360,334	\$577,676,576	\$160.99
Q6 Total	3,648,832	\$553,763,665	\$63,871,154	\$617,634,819	\$169.27
Q7 Total	3,736,212	\$570,477,394	\$69,992,290	\$640,469,684	\$171.42
Q8 Total	3,856,584	\$564,601,990	\$70,899,271	\$635,501,261	\$164.78
Q9 Total	4,080,307	\$586,455,736	\$70,031,931	\$656,487,667	\$160.89
Q10 Total	4,174,698	\$659,100,473	\$71,936,704	\$731,037,178	\$175.11
Q11 Total	4,298,379	\$708,620,481	\$73,835,227	\$782,455,708	\$182.04
Q12 Total	4,541,456	\$581,030,798	\$60,822,514	\$641,853,312	\$141.33
Q13 Total	4,703,528	\$824,013,811	\$98,637,714	\$922,651,526	\$196.16
Q14 Total	4,959,454	\$768,385,369	\$89,723,473	\$858,108,842	\$173.02
Q15 Total	5,098,381	\$773,609,163	\$93,647,855	\$867,257,018	\$170.10
Q16 Total	5,203,143	\$793,529,141	\$90,471,922	\$884,001,063	\$169.90
Q17 Total	5,356,742	\$766,604,001	\$91,544,719	\$858,148,719	\$160.20
Q18 Total	5,470,396	\$848,694,828	\$99,937,769	\$948,632,597	\$173.41
Q19 Total	5,247,390	\$787,922,115	\$91,638,763	\$879,560,878	\$167.62
Q20 Total	5,611,671	\$673,700,632	\$90,712,877	\$764,413,510	\$136.22
Q21 Total	5,695,156	\$965,461,910	\$121,274,250	\$1,086,736,159	\$190.82
Q22 Total	5,773,020	\$778,633,250	\$99,802,883	\$878,436,134	\$152.16
Q23 Total	5,441,054	\$860,576,398	\$115,331,882	\$975,908,280	\$179.36
April 2012	1,966,756	\$292,598,685	\$38,771,593	\$331,370,279	\$168.49
May 2012	1,970,680	\$481,066,431	\$66,493,796	\$547,560,228	\$277.85
June 2012	1,957,829	\$149,314,866	\$17,030,689	\$166,345,554	\$84.96
Q24 Total	5,895,265	\$922,979,983	\$122,296,078	\$1,045,276,061	\$177.31
<b>MEG 2 Total</b>	<b>111,763,888</b>	<b>\$16,674,367,065</b>	<b>\$1,868,308,512</b>	<b>\$18,542,675,577</b>	<b>\$165.91</b>

\* Quarterly expenditure totals may not equal the sum of the monthly expenditures due to quarterly adjustments such as disease management payments. The quarterly expenditure totals match the CMS 64 Report submissions without the adjustment of rebates.

For Demonstration Year One, MEG 1 has a PCCM of \$972.13 (Table 31), compared to WOW of \$948.79 (Table 28), which is 102.46% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$160.23 (Table 31), compared to WOW of \$199.48 (Table 28), which is 80.32% of the target PCCM for MEG 2.

For Demonstration Year Two, MEG 1 has a PCCM of \$1,022.14 (Table 31), compared to WOW of \$1,024.69 (Table 28), which is 99.75% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$169.85 (Table 31), compared to WOW of \$215.44 (Table 28), which is 78.84% of the target PCCM for MEG 2.

For Demonstration Year Three, MEG 1 has a PCCM of \$1,057.86 (Table 31), compared to WOW of \$1,106.67 (Table 28), which is 95.59% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$166.96 (Table 31), compared to WOW of \$232.68 (Table 28), which is 71.76% of the target PCCM for MEG 2.

For Demonstration Year Four, MEG 1 has a PCCM of \$1,077.30 (Table 31), compared to WOW of \$1,195.20 (Table 28), which is 90.14% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$166.91 (Table 31), compared to WOW of \$251.29 (Table 28), which is 66.42% of the target PCCM for MEG 2.

For Demonstration Year Five, MEG 1 has a PCCM of \$1,096.14 (Table 31), compared to WOW of \$1,290.82 (Table 28), which is 84.92% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$166.99 (Table 31), compared to WOW of \$271.39 (Table 28), which is 61.53% of the target PCCM for MEG 2.

For Demonstration Year Six, MEG 1 has a PCCM of \$1,019.73 (Table 31), compared to WOW of \$1,356.65 (Table 28), which is 75.17% of the target PCCM for MEG 1. MEG 2 has a PCCM of \$164.44 (Table 31), compared to WOW of \$285.77 (Table 28), which is 57.54% of the target PCCM for MEG 2.

Tables 31 and 32 provide cumulative expenditures and case months for the reporting period for each demonstration year. The combined PCCM is calculated by weighting MEGs 1 and 2 using the actual case months. In addition, the PCCM targets as provided in the STCs are also weighted using the actual case months.

For Demonstration Year One, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$322.50. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific actual PCCM as provided in Table 32 is \$293.53. Comparing the calculated weighted averages, the actual PCCM is 91.02% of the target PCCM.

For Demonstration Year Two, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$352.88. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific actual PCCM as provided in Table 32 is \$314.60. Comparing the calculated weighted averages, the actual PCCM is 89.15% of the target PCCM.

For Demonstration Year Three, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$372.29. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific

actual PCCM as provided in Table 32 is \$309.27. Comparing the calculated weighted averages, the actual PCCM is 83.07% of the target PCCM.

For Demonstration Year Four, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$386.76. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific actual PCCM as provided in Table 32 is \$297.57. Comparing the calculated weighted averages, the actual PCCM is 76.94% of the target PCCM.

For Demonstration Year Five, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$413.05. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific actual PCCM as provided in Table 32 is \$296.10. Comparing the calculated weighted averages, the actual PCCM is 71.69% of the target PCCM.

For Demonstration Year Six, the weighted target PCCM for the reporting period using the actual case months and the MEG specific targets in the STCs (Table 32) is \$432.81. The actual PCCM weighted for the reporting period using the actual case months and the MEG specific actual PCCM as provided in Table 32 is \$281.88. Comparing the calculated weighted averages, the actual PCCM is 65.13% of the target PCCM.

**Table 31  
MEG 1 and 2 Annual Statistics**

DY01 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY01 Total	2,978,415	\$2,631,566,388	\$263,851,544	\$2,895,417,932	\$972.13
WOW DY1 Total	2,978,415			\$2,825,890,368	\$948.79
Difference				\$69,527,564	
% of WOW PCCM MEG 1					102.46%
DY01 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY01 Total	15,162,819	\$2,293,656,191	\$135,864,711	\$2,429,520,901	\$160.23
WOW DY1 Total	15,162,819			\$3,024,679,134	\$199.48
Difference				\$(595,158,233)	
% of WOW PCCM MEG 2					80.32%
DY02 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY02 Total	3,033,969	\$2,655,180,625	\$445,971,300	\$3,101,151,925	\$1,022.14
WOW DY2 Total	3,033,969			\$3,108,877,695	\$1,024.69
Difference				\$(7,725,769)	
% of WOW PCCM MEG 1					99.75%
DY02 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY02 Total	14,829,991	\$2,254,071,149	\$264,786,465	\$2,518,857,614	\$169.85
WOW DY2 Total	14,829,991			\$3,194,973,261	\$215.44
Difference				\$(676,115,647)	
% of WOW PCCM MEG 2					78.84%
DY03 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY03 Total	3,249,742	\$2,937,427,184	\$500,344,974	\$3,437,772,158	\$1,057.86
WOW DY3 Total	3,249,742			\$3,596,391,979	\$1,106.67
Difference				\$(158,619,822)	
% of WOW PCCM MEG 1					95.59%
DY03 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY03 Total	17,094,840	\$2,572,390,668	\$281,844,467	\$2,854,235,134	\$166.96
WOW DY3 Total	17,094,840			\$3,977,627,371	\$232.68
Difference				\$(1,123,392,237)	
% of WOW PCCM MEG 2					71.76%

**Table 31 Continued  
MEG 1 and 2 Annual Statistics**

DY04 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY04 Total	3,357,141	\$3,066,429,103	\$550,235,443	\$3,616,664,546	\$1,077.30
WOW DY4 Total	3,357,141			\$4,012,454,923	\$1,195.20
Difference				\$(395,790,377)	
% of WOW PCCM MEG 1					90.14%
DY04 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY04 Total	20,033,842	\$2,992,091,000	\$351,770,759	\$3,343,861,760	\$166.91
WOW DY4 Total	20,033,842			\$5,034,304,156	\$251.29
Difference				\$(1,690,442,397)	
% of WOW PCCM MEG 2					66.42%
DY05 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY05 Total	3,499,758	\$3,246,260,637	\$589,957,628	\$3,836,218,264	\$1,096.14
WOW DY5 Total	3,499,758			\$4,517,557,622	\$1,290.82
Difference				\$(681,339,357)	
% of WOW PCCM MEG 1					84.92%
DY05 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY05 Total	21,686,199	\$3,223,679,142	\$397,656,848	\$3,621,335,990	\$166.99
WOW DY5 Total	21,686,199			\$5,885,417,547	\$271.39
Difference				\$(2,264,081,557)	
% of WOW PCCM MEG 2					61.53%
DY06 – MEG 1	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 1 - DY06 Total	3,653,867	\$3,130,122,885	\$595,842,852	\$3,725,965,737	\$1,019.73
WOW DY6 Total	3,653,867			\$4,957,018,666	\$1,356.65
Difference				\$(1,231,052,929)	
% of WOW PCCM MEG 1					75.17%
DY06 – MEG 2	Actual CM	Actual Spend MCW & Reform Enrolled		Total	PCCM
MEG 2 - DY06 Total	22,956,197	\$3,338,478,916	\$436,385,262	\$3,774,864,178	\$164.44
WOW DY6 Total	22,956,197			\$6,560,192,417	\$285.77
Difference				\$(2,785,328,239)	
% of WOW PCCM MEG 2					57.54%

**Table 32  
MEG 1 and 2 Cumulative Statistics**

DY 01	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	18,141,234	\$4,925,222,579	\$399,716,255	\$5,324,938,833	\$293.53
WOW	18,141,234			\$5,850,569,502	\$322.50
Difference				\$(525,630,669)	
% Of WOW					91.02%
DY 02	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	17,863,960	\$4,909,251,774	\$710,757,766	\$5,620,009,540	\$314.60
WOW	17,863,960			\$6,303,850,956	\$352.88
Difference				\$(683,841,416)	
% Of WOW					89.15%
DY 03	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	20,344,582	\$5,509,817,851	\$782,189,441	\$6,292,007,292	\$309.27
WOW	20,344,582			\$7,574,019,350	\$372.29
Difference				\$(1,282,012,059)	
% Of WOW					83.07%
DY 04	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	23,390,983	\$6,058,520,103	\$902,006,202	\$6,960,526,306	\$297.57
WOW	23,390,983			\$9,046,759,079	\$386.76
Difference				\$(2,086,232,774)	
% Of WOW					76.94%
DY 05	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	25,185,957	\$6,469,939,779	\$987,614,476	\$7,457,554,254	\$296.10
WOW	25,185,957			\$10,402,975,168	\$413.05
Difference				\$(2,945,420,914)	
% Of WOW					71.69%
DY 06	Actual CM	MEG 1 & 2 Actual Spend MCW & Reform Enrolled		Total	PCCM
Meg 1 & 2	26,610,064	\$6,468,601,801	\$1,032,228,114	\$7,500,829,915	\$281.88
WOW	26,610,064			\$11,517,211,082	\$432.81
Difference				\$(4,016,381,167)	
% Of WOW					65.13%



<b>Table 33 MEG 3 Statistics: Low Income Pool</b>	
<b>MEG 3 LIP</b>	<b>Paid Amount</b>
Q1	\$1,645,533
Q2	\$299,648,658
Q3	\$284,838,612
Q4	\$380,828,736
Q5	\$114,252,478
Q6	\$191,429,386
Q7	\$319,005,892
Q8	\$329,734,446
Q9	\$165,186,640
Q10	\$226,555,016
Q11	\$248,152,977
Q12	\$178,992,988
Q13	\$209,118,811
Q14	\$172,524,655
Q15	\$171,822,511
Q16	\$455,671,026
Q17	\$324,573,642
Q18	\$387,535,118
Q19	\$180,732,289
Q20	\$353,499,776
Q21	\$57,414,775
Q22	\$346,827,872
Q23	\$175,598,167
Q24	\$227,391,753
<b>Total Paid</b>	<b>\$5,802,981,757</b>

Table 34 shows that the expenditures for the first twenty-four quarters for MEG 3, the Low Income Pool (LIP), were \$5,802,981,757 (72.54% of the \$8 billion cap).

<b>Table 34 MEG 3 Total Expenditures: Low Income Pool</b>			
<b>DY*</b>	<b>Total Paid</b>	<b>DY Limit</b>	<b>% of DY Limit</b>
DY01	\$998,806,049	\$1,000,000,000	99.88%
DY02	\$999,632,926	\$1,000,000,000	99.96%
DY03	\$877,493,058	\$1,000,000,000	87.75%
DY04	\$1,122,122,816	\$1,000,000,000	112.21%
DY05	\$997,694,341	\$1,000,000,000	99.77%
DY06	\$807,232,567	\$1,000,000,000	80.72%
DY07		\$1,000,000,000	
DY08		\$1,000,000,000	
<b>Total MEG 3</b>	<b>\$5,802,981,757</b>	<b>\$8,000,000,000</b>	<b>72.54%</b>

\*DY totals are calculated using date of service data.

During Demonstration Year Three, the Florida Legislature directed the Agency to carry forward approximately \$123 million dollars from the Demonstration Year Three LIP appropriation until an amendment of the STC #105 could be negotiated. Upon approval of the amendment, approximately \$123 million dollars in carry forward funding was provided to the Agency through appropriations for Demonstration Year Four. The appropriations for Demonstration Year Four totaled \$1,001,250,000 plus the \$123,577,163 of carry forward LIP funds for a grand total of \$1,124,827,163. Due to the payment process and the reporting period, payments made after June 30, 2010 were not captured in the Fourth Quarter report of Year Four or the Year Four Annual Report. The report for the first quarter of Demonstration Year Five included the final LIP payment totals for Demonstration Year Four.

## **G. Encounter and Utilization Data**

### ***Overview***

The Agency is required to capture medical services encounter data for all Medicaid covered services in compliance with Title XIX of the Social Security Act, the Balanced Budget Act of 1997, 42 CFR 438, and Chapters 409 and 641, F.S. In addition, Section 409.91211(3)(p), F.S., requires a risk-adjusted methodology be a component of the rate setting process for capitated payments to the demonstration health plans. Risk adjustment was phased in over a period of three years, using the Medicaid Rx (MedRx) model.

### ***Current Activities***

The following are the highlights for this quarter regarding encounter data and risk adjustment:

#### Encounter Data

- Analytical measures designed to report the completeness, accuracy and timeliness of encounter data submissions are currently under development and are being built to accommodate changes accompanying implementation of 5010 X12 standards and the NCPDP D.0 format.
- The Agency is preparing existing data to be used in a predictive analysis model designed to determine if Medicaid contracted Managed Care Organizations (MCOs) are reliably submitting encounter data. Currently, the model and preliminary results are in the final stages of review within the Agency and incorporate Auto Regressive Integrated Moving Averages (ARIMA) and Multivariate statistical analysis. The model analyzes all MCOs using 24 data points (months) and computes predicted encounter volumetrics that is used in trend analyses. Peer review of the results is being undertaken with acceptance required prior to implementation.
- The Agency has undertaken a statistical analysis initiative (using discriminant classification) for monitoring the association between medical services and pharmacological treatments within clinical practice guidelines; this follows the Health Effectiveness Data and Information Set (HEDIS) measures which are coupled with managed care populations having targeted conditions. Preliminary results for two measures, Chronic Obstructive Pulmonary Disease and Asthma, have been completed and are under review. The results are being regenerated by managed care statewide, reform, non-reform and HMO reports for SFY 2010-11 and subsequent years.
- The Agency developed a methodology for analyzing specialty care and used the methodology to produce baselines for three types of specialty care: orthopedics, neurology, and dermatology. The Agency plans to use the analyses to initiate an encounter data performance improvement project focusing on specialty access. The project will measure health plans' specialty care access and common encounter data transaction errors. The error analysis will be used to improve data quality over the next several quarters.

#### Risk Adjustment

- NCPDP pharmacy encounter claims for the October 1, 2010–September 30, 2011, measurement period (paid through December 31, 2011) were provided to the Agency's actuary for use in the MedRx model to generate risk scores for June, July and August 2012.
- Outpatient encounter data was incorporated in the rate setting process. Inpatient and pharmacy encounter data continue to be utilized for the rate setting.

## H. Demonstration Goals

**Objective 1:** *To ensure there is an increase in the number of plans from which an individual may choose, an increase in the different type of plans, and increased patient satisfaction.*

Prior to the implementation of the demonstration, the Agency contracted with various managed care programs including: eight HMOs, one PSN, one Pediatric Emergency Room Diversion Program, and two Minority Physician Networks (MPNs), for a total of 12 managed care programs in Broward County; and two HMOs and one MPN, for a total of three managed care programs in Duval County. The Pediatric Emergency Room Diversion and Minority Physician Networks that operated in Broward and Duval Counties prior to implementation of the demonstration operated as prepaid ambulatory health plans offering enhanced medical management services to recipients enrolled in MediPass, Florida's primary care case management program.

The Agency currently has contracts with eight HMOs and three PSNs, for a total of 11 health plans in Broward County; three HMOs and two PSNs, for a total of five health plans in Duval County; and two HMOs and one PSN, for a total of three health plans in Baker, Clay, and/or Nassau Counties.

Since the beginning of the demonstration, the Agency has received 28 health plan applications (20 HMOs and eight PSNs) of which 23 applicants sought and received approval to provide services to the TANF and SSI population. The following applications remain under review:

- Simply Healthcare HMO (Broward County)
- Healthease HMO (all five demonstration counties)
- Magellan Complete Care specialty plan (Broward County)

At the request of the applicant, review and implementation of Community Health Plan of South Florida FFS PSN (Broward County) is on hold.

During this quarter, the Agency received an application from Simply Healthcare d/b/a Clear Health Alliance to be a specialty plan for individuals living with HIV or AIDS in Broward County. This application is in Phase II review.

Patient satisfaction was also examined and is addressed in Objective 4.

**Objective 2:** *To ensure that there is access to services not previously covered and improved access to specialists.*

### **Access to Services Not Previously Covered**

All of the capitated health plans offered expanded or additional benefits which were not previously covered by the State under the Medicaid State Plan. For Year Five of the demonstration, the most popular expanded benefits offered by the capitated plans were over-the-counter drug benefits and adult preventive dental benefits. The expanded services available to recipients in Demonstration Year Six include:

- Over-the-counter drug benefit – \$25 per household, per month,
- Adult preventive dental,
- Circumcisions for male newborns, and
- Additional adult vision.

For Demonstration Year Five, the Agency approved 20 benefit packages for the HMOs and 10 benefit packages for the FFS PSNs. The benefit packages customized by the health plans for Demonstration Year Five became operational on January 1, 2011, and remain in effect in Demonstration Year Six.

### ***Improving Access to Specialists***

The demonstration is designed to improve access to specialty care for recipients. Through the contracting process, each health plan is required to provide documentation to the Agency of a network of providers (including specialists) that will guarantee access to care for recipients. As Demonstration Year One ended, the Agency began the first intensive review of the health plan provider network files to evaluate the effectiveness of the demonstration in improving access to specialists. The analysis included the following steps:

1. Identifying the number of unduplicated providers that participate in the demonstration,
2. Identifying providers that were not fee-for-service providers, but now serve recipients as a part of the demonstration,
3. Comparison of plan networks that were operational prior to the demonstration to the demonstration health plan networks at the end of Year One of the waiver, and
4. Comparison of demonstration provider networks to the active FFS providers.

During the second quarter of Demonstration Year Two, the Agency began additional provider network analysis of the Medicaid health plans, including each demonstration health plan. Beginning in October 2007, the Agency directed all Medicaid health plans to update their web-based and paper provider directories and to certify the provider network files that they submit to the Agency on a monthly basis. In addition to listing the providers' types and specialties, these provider network files must include any restrictions on recipient access to providers (e.g., if the provider only accepts current patients, or if they only treat children and women, etc.).

Specialties identified by the Florida Medicaid Area Offices as areas of potential concern regarding access to care were subject to focused reviews of provider network files and provider surveys in Demonstration Year Two through Year Five. Results of these reviews and surveys are provided in earlier quarterly reports.

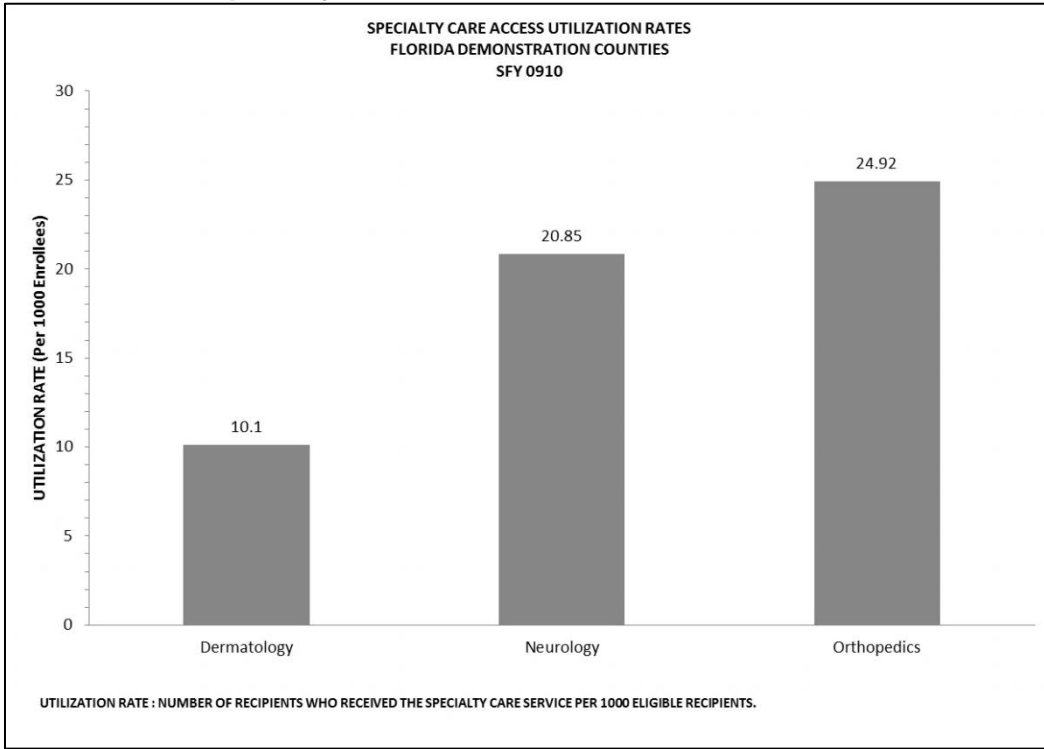
In Demonstration Year Six, the Agency began developing additional ways to analyze health plan encounter data to assess health care access. The most recent analyses focus on three types of specialty care: orthopedics, neurology and dermatology. The analyses used encounter data to target the number of recipients receiving these specialty services in the demonstration counties. This measure applies the recipient utilization ratio<sup>5</sup> per 1,000 eligible recipients. The data in Charts C and D located on the following page depict the total number of distinct recipients that were either provided a service by a specialist, or were provided services within a specialty procedure code range.

The analyses are intended to serve as a baseline measurement for future analytics of access to care, as well as a basis for identifying opportunities for encounter data improvements over the next several quarters. Certain encounter data improvements intended to benefit from such analyses, such as improving submitted provider information, are currently underway.

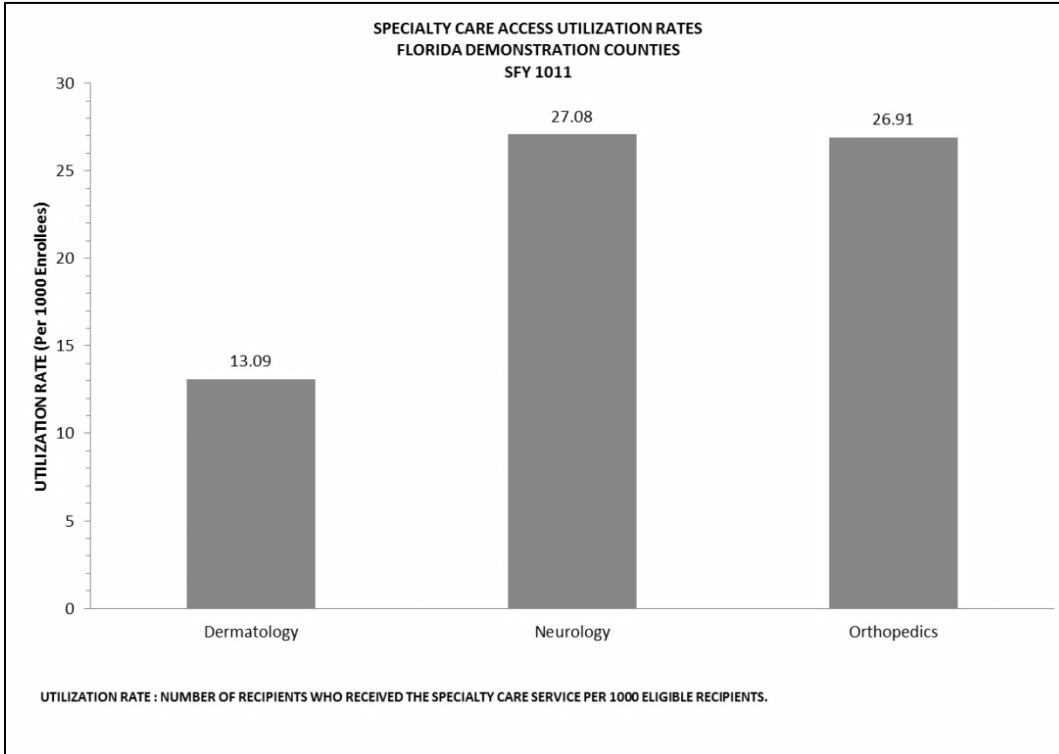
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<sup>5</sup> The total recipients receiving specialty services in the demonstration counties over the total eligible recipient population across the demonstration counties.

**Chart C Specialty Care – Demonstration Counties SFY 2009-10**



**Chart D Specialty Care – Demonstration Counties SFY 2010-11**



**Objective 3:** *To improve enrollee outcomes as demonstrated by: (a) improvement in the overall health status of enrollees for select health indicators, (b) reduction in ambulatory sensitive hospitalizations, and (c) decreased utilization of emergency room care.*

**(3)(a) Improvement in the overall health status of enrollees for selected health indicators.**

During the first quarter of Demonstration Year Six, the Agency received the fourth year of performance measure submissions from the health plans. In most cases, the statewide average results for the demonstration plans continued in a steady upward trend, although there were some exceptions. It is important to note, when reviewing this year's results, that the measurement year for submissions was 2010. A number of health plans left the demonstration in late 2009 and early 2010; therefore, they were present in the statewide calculations last year, but not this year. Additionally, this year's submission included several health plans reporting complete data for the first year, which is a time when data issues may negatively impact rates. Nevertheless, the overall trends were generally positive. Results can be viewed in Attachment III of this report.

During the third quarter of Demonstration Year Six, the Agency received Performance Measure Action Plan (PMAP) quarterly progress reports from the health plans. PMAPs are required for all measures that scored below the 50<sup>th</sup> percentile as identified in the National Committee for Quality Assurance's National Means and Percentiles. Agency staff reviewed the initial PMAPs and began reviewing the PMAP quarterly reports.

During Demonstration Years Five and Six, the Agency worked toward the development of an incentive program to reward higher performing health plans with enhanced auto-assignments. The Agency finalized a draft methodology for assigning recipients who fail to actively choose a health plan during the enrollment period. The methodology includes both HEDIS performance measures and other reporting metrics. In October 2011, the Agency had a conference call with the health plans to review this methodology. The health plans then submitted some additional questions and comments to the Agency regarding the process, which the Agency reviewed during the second and third quarters of Demonstration Year Six. The lessons learned from the process of developing an incentive program methodology will be taken into account as the Agency develops the standards against which health plans will be measured to earn Achieved Savings Rebates under the Medicaid Managed Care program to be implemented in 2014, after obtaining approval from the Centers for Medicare and Medicaid Services.

Performance measure reports for calendar year 2011 are due to the Agency during the first quarter of Demonstration Year Seven. Results will be provided in the next quarterly report.

**(3)(b) Reduction in ambulatory sensitive hospitalizations.**

During this quarter, the Agency has developed a model to analyze the utilization of Ambulatory Care Sensitive Conditions (ACSC) using the Agency for Healthcare Research and Quality (AHRQ) quality indicators (QI) to analyze the prevalence of ACSC that lead to preventable hospitalizations. The model has been developed to aggregate utilization data across multiple FFS and managed care delivery systems. The reports include morbidity scoring (MedRx), utilization by per member per month normalized to report per/1000 recipients, and a distribution by category of the QI's for statewide (FFS & Managed Care), reform, non-reform, and per-MCO basis.

The preliminary results are under review; the final results should be available during the next reporting cycle.

Reports are being regenerated for designated Florida counties possessing similar Standard Metropolitan Statistical Areas (SMSA) characteristics, which are classified by small rural, medium rural, medium urban, and large urban, using SFY 2009-10 encounter data. The earlier versions of these reports were presented to the Florida Legislature during the second quarter of Demonstration Year Six and have provided the foundation for follow-up analysis.

***(3)(c) Decreased utilization of emergency room care.***

During this quarter, the Agency has developed a model to analyze the utilization of emergency departments (ED) based on the New York University ED algorithm. The model is setup to process data generating comparable results across the FFS recipients and managed care enrollees. The reports include a volumetric with morbidity scoring (MedRx), utilization per member per month per/1000, and distribution by reporting ED utilization category on a statewide (FFS & Managed Care), reform, non-reform and per plan basis.

The preliminary results are under review for modification if necessary. The final results will be available during the next reporting cycle.

The Agency continued its collaborative emergency department reduction project through the External Quality Review Organization, Health Services Advisory Group (HSAG). The project, operating in Duval and Broward Counties, is a voluntary collaborative project involving health plans and community partners, facilitated by HSAG. The project is based on a modification of a model developed by the Institute for Healthcare Improvement.

During this quarter, the health plans continued to review their data and identified a number of target groups, referred to as “patient streams,” which appear to be high drivers of avoidable emergency department services. An algorithm developed by New York University is used to identify conditions for which an emergency department visit may have been avoided, either through earlier primary care intervention or through access to non-emergency department care settings.

During the next quarter, collaborative groups will continue interventions targeted to the particular issues of each patient stream and will strengthen community partnerships and infrastructure to reduce unnecessary utilization. The patient streams are being finalized for the next quarter.

***Objective 4: To ensure that patient satisfaction increases.***

The Agency contracted with the University of Florida (UF) to conduct patient satisfaction surveys throughout the five-year demonstration period, and is contracting with UF to conduct these surveys during the three-year extension period as well. The survey instrument used by UF is based on the *Consumer Assessment of Healthcare Providers and Systems (CAHPS) Survey*. The CAHPS Survey is one of a family of standardized instruments used widely in the health care industry to assess enrollees’ experiences and satisfaction with their health care. The UF has adapted the CAHPS telephone survey component by adding questions specific to the demonstration.

During the first quarter of Demonstration Year Six, the Agency forwarded revisions to UF for the report, *Medicaid Reform Enrollee Satisfaction Year Two Follow-Up Survey, Volume 3: Enrollee Characteristics*, which assesses enrollee satisfaction differences by enrollee subgroup (race/ethnicity demographics). The UF made revisions to the report at the end of the first quarter and it has gone through final routing. Minor revisions were made by UF during this quarter, and the report will be posted during the first quarter of Demonstration Year Seven.



During the fourth quarter of Demonstration Year Five, the Agency received the report, *Medicaid Reform Enrollee Satisfaction Year 3 Follow-Up Survey*. This report includes descriptions of enrollee satisfaction ratings for their health care, health plan, personal doctor, and specialists. The Agency will be reviewing this report and feedback will be given to UF during the first quarter of Demonstration Year Seven so that this report may be finalized and posted. Findings from this report were included in the Final Evaluation Report, which the Agency submitted to Federal CMS on December 15, 2011.

The results of past reports and all other evaluation reports conducted by UF can be viewed at: [http://ahca.myflorida.com/Medicaid/quality\\_management/mrp/contracts/med027/med027.shtml](http://ahca.myflorida.com/Medicaid/quality_management/mrp/contracts/med027/med027.shtml)

**Objective 5:** *To evaluate the impact of the low income pool on increased access for uninsured individuals.*

Prior to the implementation of the Medicaid Reform Waiver, Florida's State Plan included a hospital Upper Payment Limit (UPL) program that allowed for special Medicaid payments to hospitals for their services to the Medicaid population. The Medicaid Reform Waiver created the Low Income Pool (LIP) program, which provides for payments to Provider Access Systems (PAS), which may include hospital and non-hospital providers. The inclusion of these new Provider Access Systems allows for increased access to services for the Medicaid, underinsured and uninsured populations.

During the first year of the LIP, the following Provider Access Systems received State appropriations for LIP distributions: Hospitals, County Health Departments (CHDs), the St. John's River Rural Health Network (SJRRHN), and Federally Qualified Health Centers (FQHCs). During the first two quarters, the state approved a PAS distribution methodology and has worked with these PAS entities establishing agreements with the local governments or health care taxing districts.

The services utilized through these PAS entities include, but are not limited to, the implementation of case management for emergency room diversion efforts and/or chronic disease management, increased hours and medical staff to allow for increased access to primary care services and pediatric services, and the inclusion of increased services for breast cancer and cervical screening services.

As required under STC #102 in Demonstration Year Two, the state conducted a study of the cost-effectiveness of the various PASs (hospital and non-hospital providers). The state has contracted with the University of Florida (UF) to conduct the evaluation of LIP, including cost-effectiveness and the impact of LIP on increased access for uninsured individuals. During the second quarter of Demonstration Year One, the state held meetings with UF's Medicaid Reform Evaluation team in preparation for the study required in Year Two of the demonstration.

Special Term and Condition #102, Demonstration Year Two Milestones, states that, "the State will conduct a study to evaluate the cost effectiveness of various provider access systems." This study has been done by the UF LIP Evaluation team. The UF LIP Evaluation Team provided the cost-effectiveness study to the Agency by the third quarter of Demonstration Year Two (January 2008). The cost-effectiveness study is based on the measurements of the LIP Milestone reports provided by the PAS entities. A sample of the LIP Milestone report is provided in the Reimbursement and Funding Methodology document. It should be noted that the LIP Milestone reports represent a snapshot of a 12-month period of time.

The LIP Milestone data collected includes data for hospital PAS entities and non-hospital PAS entities. All PAS entities completed the LIP Milestone report for SFY 2005-06 (referred to as the pre-LIP year, or the base year) and for SFY 2006-07 (Demonstration Year One). It was determined that the reporting data would be based on the state fiscal periods, rather than the various provider fiscal periods. PAS entities with fiscal years different than July 1 – June 30 had to create data system extracts in order to comply with the Agency’s request. The hospital data includes the measurements listed below for Medicaid populations and uninsured/underinsured populations:

- Unduplicated count of individuals served (separated by Inpatient, Outpatient, and Total)
- Hospital Discharges
- Case Mix Index
- Hospital Inpatient Days
- Hospital Emergency Department Encounters (categorized by HCPC codes)
- Hospital Outpatient Ancillary Encounters (includes services such as diagnostic, surgical, therapy)
- Affiliated Services (includes services such as hospital owned clinic encounters, home health care, nursing home)
- Prescriptions Filled

The non-hospital PAS LIP Milestone report data includes the following, also separated by Medicaid populations and uninsured/underinsured populations:

- Primary Care Clinic Encounters
- Obstetric/GYN Encounters
- Disease Management Encounters
- Mental Health/Substance Abuse Encounters
- Dental Service Encounters
- Prescription Drug Encounters
- Laboratory Service Encounters
- Radiology Services
- Specialty Encounters
- Care Coordination Encounters

The PAS entities input the data for the pre-LIP and Year One LIP Milestones on the Agency LIP web-based reporting tool. This data was then reviewed and extracted for submission to the UF LIP Evaluation team. The UF LIP Evaluation team will use the data (along with data previously submitted such as pre-LIP payments, Intergovernmental Transfers (IGTs), charge, cost, and utilization information) to perform their annual evaluations of LIP. In addition, the LIP Milestone reports were used for the cost-effectiveness study. The UF provided a “Plan for Evaluation of the Low Income Pool Program” to the Agency. The cost-effectiveness will be measured in the method described below.

“In general terms, the cost-effectiveness measures the dollar cost per unit of program outcome ( $CE = \text{Program Cost} / \text{Program Outcome}$ ), with the primary advantage of a cost-effectiveness study being that the program outcome is

measured in 'natural units' (i.e., a volume-based measure) rather than in dollar terms. The primary disadvantage of a cost-effectiveness study is that, when a program has multiple outcomes measured in different natural units, it is not possible to aggregate the different program outcomes into a summary measure. In the case of the LIP program, a cost-effectiveness study of the LIP program thus should be examined: LIP Payments / LIP Program Outcome.”

The UF LIP Evaluation was received from UF on April 16, 2008; it was then forwarded to Federal CMS on April 21, 2008. On May 6, 2008, the UF LIP Evaluation was disseminated to the PAS entities. This document includes an evaluation of the impact of LIP on increased access to services for Medicaid, uninsured, and underinsured populations, in addition to the cost-effectiveness study (STC #102).

On June 30, 2008, in accordance with STC #102 of Florida's 1115 Medicaid Reform Waiver, the Agency submitted a letter to Federal CMS along with the LIP Program Highlights: Year 1 (SFY 2006-07) as prepared by UF. The LIP Highlights document was submitted as a supplemental document to amplify some key results from Demonstration Year One of the Florida LIP Program, previously submitted to Federal CMS.

In accordance STC #23, paragraph three, the State is submitting the following information for provider qualitative and quantitative data, which describes the impact on the Low Income Pool:

“The State shall submit a draft annual report documenting accomplishments, project status, quantitative and case study findings, utilization data, and policy and administrative difficulties in the operation of the Demonstration. The State shall submit the draft annual report no later than 120 days after the end of each operational year. Within 30 days of receipt of comments from CMS, a final annual report shall be submitted to CMS.

“Beginning with the annual report for demonstration year two, the State must include a section on the administration of Enhanced Benefit Accounts, participation rates, an assessment of expenditures, and potential cost savings.

“Beginning with the annual report for demonstration year four, the State must include a section that provides qualitative and quantitative data that describes the impact the Low Income Pool had on the rate of uninsurance in Florida starting with the implementation of the demonstration.”

The Agency received the “*Evaluation of the Low-Income Pool Program Using Milestone Data: SFY 2008-09*” provided by the University of Florida during the first quarter of Demonstration Year Five. The report can be found on the Agency's Low Income Pool website at: [http://ahca.myflorida.com/Medicaid/medicaid\\_reform/lip/lip.shtml](http://ahca.myflorida.com/Medicaid/medicaid_reform/lip/lip.shtml)

This report provided several key findings for SFY 2008-09:

- A total of 221 PAS in Florida received LIP funding – 162 hospitals and 59 non-hospital providers.
- Total LIP funding for SFY 2008-09 was approximately \$876.3 million.
- Reporting hospitals receiving LIP Payments served a total of approximately 3.4 million Medicaid, uninsured, and underinsured individuals.

- Reporting non-hospital providers receiving LIP payments served a total of approximately 692,000 Medicaid, uninsured, and underinsured individuals.
- On average, hospitals received \$167 in LIP payments for each Medicaid, uninsured, and underinsured individual served.
- On average, non-hospital providers received \$73 in LIP payments for each Medicaid, uninsured, and underinsured individual served.
- LIP payments supported a variety of Florida Department of Health Emergency Room Alternative projects.

The UF report also included key findings comparing SFYs 2005-06, 2006-07, 2007-08, and 2008-09:

- The number of hospitals receiving LIP funding increased in comparison to those receiving funding from the SMP program: 87 hospitals received Special Medicaid Payments (SMP) funding in SFY 2005-06, with 163, 160, and 162 hospitals receiving LIP funding in SFY 2006-07, 2007-08, and 2008-09, respectively.
- Non-hospital providers began receiving funding under the LIP program: 43 and 44 non-hospital providers received LIP payments in SFY 2006-07 and SFY 2007-08, respectively, increasing to 59 non-hospital providers receiving LIP payments in SFY 2008-09.
- Total funding increased under the LIP program in comparison to the SMP program: total SMP payments were approximately \$666.9 million in SFY 2005-06, with total LIP payments being approximately \$998.7 million in SFY 2006-07, approximately \$1 billion in SFY 2007-08, and approximately \$876.3 million in SFY 2008-09.
- When adjusted for inflation (2005=100), total SMP payments were approximately \$666.9 million, with total LIP payments being approximately \$967.2 million in SFY 2006-07, approximately \$941.7 million in SFY 2007-08, and approximately \$807.8 million in SFY 2008-09.
- Hospitals receiving LIP payments served an estimated total of approximately 3.6 – 3.8 million Medicaid, uninsured, and underinsured individuals in each of the first three years of Medicaid Reform.
- Non-hospital providers receiving LIP payments served an estimated total of approximately 800,000 – 1 million Medicaid, uninsured, and underinsured individuals in the first three years of Medicaid Reform.
- For hospitals, the average (SMP or) LIP payment received for each Medicaid, uninsured, and underinsured individual served declined during Medicaid Reform in comparison to the year prior to Medicaid Reform: in nominal terms, \$ per individual was \$267 in SFY 2005-06, \$176 in SFY 2006-07, \$166 in SFY 2007-08, and \$167 in SFY 2008-09; adjusted for inflation (2005=100), \$ per individual was \$267 in SFY 2005-06, \$171 in SFY 2006-07, \$156 in SFY 2007-08 and \$154 in SFY 2008-09.
- For non-hospital providers, the average LIP payment for each Medicaid, uninsured, and underinsured individual served declined between SFY 2006-07 (first year in which non-hospital providers received funding) and SFY 2008-09: in nominal terms, \$ per individual was \$102 in SFY 2006-07, \$91 in SFY 2007-08, and \$73 in SFY 2008-09; adjusted for inflation (2005=100), \$ per individual was \$98 in SFY 2006-07, \$85 in SFY 2007-08, and \$67 in SFY 2008-09.
- Results based on individuals served must be used with caution given that they are based only on data for hospitals and non-hospital providers that reported milestone data in a given

year. The percentage of providers receiving payments that reported milestone data varied across years from 84 – 96% for hospitals and from 63 – 89% for non-hospital providers. Particularly in years with a low reporting percentage, results might demonstrate a different pattern if all providers had reported milestone data.

### ***Current Activities***

During the second quarter of Demonstration Year Six, the Agency received and reviewed the SFY 2009-10 LIP Milestone data results received from the LIP evaluation team at UF. The Milestone data tracks the number of individuals and types of services provided through LIP. The following is some of the key data included in the results:

- A total of 217 Provider Access Systems in Florida received LIP funding – 162 hospitals and 55 non-hospital providers.
- Total LIP funding was approximately \$1.1 billion (including rolled over funding from previous year).
- Reporting hospitals receiving LIP payments served a total of approximately 4 million Medicaid, uninsured and underinsured individuals.
- Reporting non-hospital providers receiving LIP payments served a total of approximately 1 million Medicaid, uninsured and underinsured individuals.
- On average, hospitals received \$168 in LIP payments for each Medicaid, uninsured and underinsured individual served.
- On average, non-hospital providers received \$96 in LIP payments for each Medicaid, uninsured and underinsured individual served.

During this quarter, the Agency returned comments to UF after reviewing the SFY 2009-10 LIP Milestone data and report, and anticipates receiving the updated version from UF during the first quarter of Demonstration Year Seven.

Currently, the Agency is designing a report regarding STC #61, #62 and #80. The report will analyze the processes and outcomes that relate to the Three-Part Aim of better care, better health and reducing cost. Also, provided in the report will be an analysis of the Tier-One Milestone from STC #61 and Tier-Two Milestone from STC #62. The Agency anticipates the report to be finalized in the upcoming SFY 2012-13. See Section E of this report for more information.

## **I. Evaluation of Medicaid Reform**

### ***Overview***

The evaluation of Medicaid Reform is an ongoing process to be conducted during the life of the demonstration. In November 2005, the Agency contracted for this required 1115 Medicaid Reform Waiver evaluation with an independent entity, the University of Florida (UF). This evaluation was designed to incorporate criteria in the waiver, plus those in the Special Terms and Conditions (STCs). The Agency developed and submitted the draft evaluation design of the 1115 Medicaid Reform Waiver to the Federal Centers for Medicare and Medicaid Services (CMS) on February 15, 2006. The Agency incorporated comments from the Federal CMS Division of Quality, Evaluation, and Health Outcomes, and submitted the final evaluation design of the 1115 Medicaid Reform Evaluation (MRE) to Federal CMS on May 24, 2006. Federal CMS approval was received on June 13, 2006.

The initial Medicaid Reform Evaluation was a five-year “over-arching” study that presented its major findings in the Final Evaluation Report that was submitted to Federal CMS on December 15, 2011. The report can be viewed on the Agency’s website at the following link:  
[http://ahca.myflorida.com/Medicaid/quality\\_management/mrp/contracts/med027/FL\\_1115\\_Final\\_UF\\_Eval\\_Report\\_12-15-11.pdf](http://ahca.myflorida.com/Medicaid/quality_management/mrp/contracts/med027/FL_1115_Final_UF_Eval_Report_12-15-11.pdf)

### ***Current Activities***

During this quarter, the Agency submitted a draft evaluation design to Federal CMS on April 12, 2012, as specified in STC #80. The draft evaluation design included a discussion of the goals, objectives and specific hypotheses that are being tested, including those that focus specifically on target populations for the demonstration. In June 2012, the Agency discussed the draft evaluation design with Federal CMS and received written comments on June 12, 2012. In addition, the Agency worked with two public state universities on research designs for the various components of the evaluation, and drafted one of the two contracts for this evaluation work.

In the first quarter of Demonstration Year Seven, the Agency will revise the draft evaluation design to address the comments received from Federal CMS and will submit the final evaluation design to Federal CMS by August 10, 2012, as required by STC #81. The evaluation contracts will be finalized and executed, and the Agency will provide the universities with data needed for evaluation activities.

## **J. Policy and Administrative Issues**

### ***Current Activities***

The Agency continues to identify and resolve various operational issues for capitated health plans and FFS PSNs. During this quarter, the Agency's internal and external communication processes continue to play a key role in managing and resolving issues effectively and efficiently.

Policy, administrative and operational issues are generally addressed by six different processes:

- Technical Advisory Panel regular meetings,
- Policy transmittals and “Dear Provider” letters and e-mails,
- Health Plan Technical and Operational Issues conference calls,
- PSN Systems Implementation monthly conference calls,
- General amendment/contract overview calls, and
- Fraud and abuse meetings.

These forums continue to provide excellent discussion and feedback on proposed processes, and provide finalized policy in the form of our “Dear Provider” letters and policy transmittals. Through these forums, the Agency continues its initiatives on process and program improvement. In conference call forums, the focus during this quarter has been on operational updates and information exchange.

### ***Medicaid Reform Technical Advisory Panel***

The Technical Advisory Panel (TAP) was created by the 2005 Florida Legislature, and appointed by the Agency with the directive of advising the Agency on various implementation issues relative to the demonstration. The seven-member TAP did not hold a meeting during this quarter.

### ***Policy Transmittals and “Dear Provider” Letters***

During this quarter, there was one “Dear Provider” letter and no policy transmittals released to the health plans. The “Dear Provider” letter advised health plans of a change in due dates for the quarterly and annual medical loss ratio reporting (new due dates reflect the reports being due seven months after the end of the report quarter/year, as applicable to the report period).

There were also several “Dear Provider” e-mails sent to provide updated information on the Medicaid program. Issues addressed in the “Dear Provider” e-mails included the following:

- Notice regarding change in performance measure groups used to determine monetary sanctions;
- Notice regarding expansion request processing;
- Information regarding quarterly changes to the electronic Report Guide for the contract covering the period January 1, 2009 through August 31, 2012;
- Notice regarding ad hoc child health check-up screening program reporting;

- Provision of revised FFS PSN Conversion Application (to current FFS PSNs);
- Notice regarding service provision and changes in the Medicaid provider handbooks and fee schedules;
- Information on health plan capitation rate development for the September 1, 2012 through August 31, 2013 contract year;
- Notice regarding upcoming general amendment, amendment draft, comment period and review conference call; and
- Notice regarding upcoming 2012-15 Medicaid Health Plan Contract draft, comment period and review conference call.

### ***Technical and Operational Issues Conference Calls***

The purpose of these calls is to communicate the Agency's response to issues addressed at a higher level in the TAP meetings and to respond to plan questions posed through e-mail, telephone inquiries and previous technical calls. Previously, these calls occurred biweekly, but with the demonstration being fully operational, the need for biweekly calls has significantly lessened. As discussed with the health plans in June 2010, a decision was made to change to monthly calls beginning in July 2010. Unless a particular need arises for calls to occur more often, the Technical and Operational Issues conference calls are now monthly. During this quarter, the Agency conducted three Technical and Operational Issues conference calls with health plans and health plan applicants. Two additional calls were held by the Agency to discuss encounter data requirements.

All health plans are invited to participate, whether they are currently operating in the demonstration counties. Additionally, the calls are publicly noticed in the Florida Administrative Weekly to allow all interested parties to participate. The Agency staffs these calls with administrative experts in all areas of the demonstration and participants include a variety of stakeholders, such as health plan chief executive staff, government relations and compliance managers, health plan information systems managers, and health plan subcontractors.

Approximately 20 participants attended in person and the popularity of these calls continues to be shown by over 140 phone lines in active use on the calls. The agenda items discussed on this quarter's calls were as follows:

- Health information technology and direct secure messaging update;
- General amendment, report guide, and 2012-15 contract updates;
- Health plan rate development update regarding September 2012 rates;
- 5010 implementation and encounter data update, including pharmacy encounter claims testing; and
- Enrollment file, assignment process and provider mass registration updates.

Two additional calls were held by the Agency to discuss encounter data requirements.

### ***FFS PSN Systems Implementation Issues Conference Calls***

The purpose of these calls is to provide a forum to discuss claims processes and enrollment file issues that are unique to the FFS PSN model. The PSNs are encouraged to submit questions



and/or issues in advance in order for systems research to occur internally at the Agency (or between the Agency and the Agency's Medicaid fiscal agent). Agency participants included management and key technical staff of the Agency's PSN Policy and Contracting Unit, Data Unit, Bureau of Contract Management, Area Office staff, and Bureau of Managed Health Care staff responsible for monitoring the health plans. PSN participants included managing staff as well as key staff responsible for oversight of claims processing functions and key staff at the PSNs' contracted TPAs. Unresolved issues include those that are in the systems change queue for implementation and anecdotal issues pending examples to be submitted from PSNs for Agency research. While these calls were originally bi-weekly, then monthly, they now occur on an as-needed basis. If there is nothing new to report or discuss, then the monthly call is cancelled. There was one call held during this quarter.

A summary of key items addressed through this process included the following:

- Medicaid fiscal agent transition issues relative to PSN enrollment and claims processing,
- Revisions requested by the PSNs in terms of the electronic remittance advice that they receive, and
- Claims processing changes in the queue until their priority status for systems change reaches a higher priority level.

In addition to these calls, the Agency continued to coordinate technical assistance between specific providers and their PSNs to assist providers in getting their claims issues addressed. However, while this function is still available, it has been needed only occasionally. Modification of the current claims process (to streamline the claims processing function) for FFS PSNs remains under consideration.

### ***General Amendment/Contract Overview/Training Calls and Meetings***

During this quarter, two conference calls/meetings were held: one on May 2, 2012, with health plans regarding the last general amendment for the 2009 – 2012 contract period and one on June 1, 2012, regarding the new contract for the September 2012 through August 2015 contract period. Regarding the general amendment, this was the second call with the health plans and it reviewed the Agency's final changes. A summary of amendment items were provided in the last quarterly report.

Regarding the 2012-15 Medicaid Health Plan Contract draft, the Agency provided the health plans with an advance copy of the draft contract and reviewed the draft with the health plans on a June 1, 2012, conference call. In addition, the Agency provided the health plans with a template upon which they could submit comments or questions regarding the draft amendment. The Agency continued to review health plan feedback received in June regarding the draft contract.

### ***Fraud and Abuse Meetings***

During this quarter, the Agency held a fraud and abuse meeting on June 14, 2012, for all health plans. The training was located in Tampa at one of the health plan's offices. The fraud and abuse meeting included the following:

- Government agencies sharing about processes that are integral to the health plans' anti-fraud efforts,
- Discussion about operational issues (Agency site visits, provision of information regarding terminated providers),
- Health plans sharing concerns or needs about more effectively addressing fraud, and
- Presentations by various health plans regarding fraud schemes seen or anticipated, and discussion on how best to address them (prevention, detection, investigation, enforcement, and prosecution).

Over 50 persons attended the training, with representation from most Medicaid health plans. The next meeting is tentatively scheduled for September 2012.

## Attachment I PSN Complaints/Issues

<b>PSN Complaints/Issues</b> (April 1, 2012 – June 30, 2012)	
<b>PSN Informal Issue</b>	<b>Action Taken</b>
1. A provider complained about denial of wound care supplies.	The PSN authorized the supplies.
2. The dental plan for a PSN would not confirm an enrollee's coverage, stating that she was not in their records.	The PSN sent the dental plan updated eligibility verification for the enrollee. The PSN also contacted the dentist with the same information so the member could receive services.
3. An out-of-network provider complained about lack of payment for inpatient care.	The PSN worked with the provider to obtain the necessary documentation to resolve the claim payment issue.
4. A PSN enrollee reported denial of payment for her medication.	The health plan's Medicaid provider number was mistakenly terminated in the pharmacy's system. The pharmacy worked with the enrollee to obtain her refund.
5. A PSN enrollee complained about being denied authorization for a dental procedure.	The PSN approved the procedure and educated the provider on the authorization process.
6. The parent of a PSN enrollee complained that she couldn't receive medical supplies at an out-of-network pharmacy.	The PSN assisted the parent with obtaining the needed supplies.
7. A PSN enrollee requested mental health services.	The PSN arranged mental health services.
8. A PSN enrollee could not obtain authorization for follow-up specialty care.	The PSN approved the prior authorization request.
9. A PSN enrollee requested access to an out-of-network Primary Care Provider (PCP).	The PCP was no longer a Medicaid provider. The PSN assisted the enrollee in choosing a new PCP and arranged an appointment.
10. A PSN enrollee complained about being unable to obtain medications and having to pay out-of-pocket for a non-Medicaid provider visit.	The PSN assisted the enrollee with finding an in-network PCP and behavioral health provider.
11. A provider complained about the PSN not having sufficient providers within their network due to his patients receiving out-of-network referrals.	The PSN assisted the provider with obtaining referrals to in-network providers and is working to contract with additional providers in the area.
12. The parent of a PSN enrollee complained that her child was unable to obtain authorization for medication.	The PSN educated the child's provider on the authorization process.
13. A PSN enrollee complained about dentures not being covered.	The PSN enrollee was not aware of the need to contact the PSN, and was advised to do so.

**PSN Complaints/Issues**  
(April 1, 2012 – June 30, 2012)

<b>PSN Informal Issue</b>	<b>Action Taken</b>
14. A PSN enrollee complained about paying out-of-pocket for pain medication and requested assistance in finding an in-network provider.	The PSN arranged an appointment with an in-network provider.
15. The parent of a PSN enrollee requested his child's enhanced benefit credits be updated for services received.	The PSN worked with parent to update their child's record and enhanced benefit credits accordingly.
16. A PSN enrollee complained about paying out-of-pocket for pain medication.	The PSN contacted the enrollee to provide information on in-network PCPs and pain management specialists.
17. The parent of a PSN enrollee requested assistance in finding another specialist for her child.	The PSN assisted the parent with finding another specialist.
18. A PSN enrollee complained that she is not receiving referrals for providers that are close to her home.	The PSN arranged a dental referral for the enrollee close to her home.

## Attachment II HMO Complaints/Issues

<b>HMO Complaints/Issues</b> (April 1, 2012 – June 30, 2012)	
<b>HMO Informal Issue</b>	<b>Action Taken</b>
1. A provider complained of lack of payment.	The HMO made an adjustment and the provider was paid.
2. An HMO enrollee could not obtain her medication.	A one month supply of the medication was issued while the HMO and provider worked together on the authorization request and obtained medical records.
3. A provider reported a claim being denied due to a procedure code.	The claim was reprocessed for payment.
4. An HMO enrollee requested transportation services.	The HMO arranged transportation services for the enrollee.
5. A provider complained that claims were being underpaid or denied by the HMO.	The claims were reprocessed and paid by the HMO.
6. An HMO enrollee could no longer obtain authorization for services and was being billed for services.	The HMO arranged an appointment with a Primary Care Provider (PCP) and a specialist for the enrollee, worked with the provider to clear the enrollee's balance, and educated the provider on proper billing practices.
7. An HMO enrollee complained that the HMO would not cover his pain medication.	The HMO approved the enrollee's medication.
8. A provider stated that an HMO would no longer cover an enrollee's medication.	A one-month supply of the medication was issued while the HMO and provider worked on the authorization request and obtained medical records.
9. An HMO enrollee requested to see an out-of-network provider.	The HMO assisted the enrollee by providing out-of-network authorization.
10. An HMO enrollee reported difficulty finding a specialist.	The HMO provided the enrollee with the names of three different specialists and the member saw her PCP to obtain a referral.
11. An HMO enrollee reported difficulty obtaining authorization for out-of-network care.	The HMO assisted the enrollee in selecting a provider in the HMO's network and arranged an appointment.
12. A provider expressed concerns about the processing of "V" codes pertaining to hearing aids for children.	The HMO worked with the provider to ensure payment resolution.
13. An HMO enrollee requested authorization for a CT scan, but the HMO had not responded.	The HMO had not received a request for a CT scan and notified the enrollee.

**HMO Complaints/Issues**  
(April 1, 2012 – June 30, 2012)

<b>HMO Informal Issue</b>	<b>Action Taken</b>
14. An HMO enrollee could not obtain medications.	The HMO approved the medications.
15. A former HMO enrollee was being billed by a provider who was no longer part of the HMO's network.	The HMO advised the provider to cease billing of former patient. The HMO also directed the provider to submit the claim for review and possible payment to the HMO.
16. An HMO enrollee's wife requested assistance with obtaining dentures for her husband.	The HMO contacted the enrollee's wife to provide her with a list of providers in their area.
17. An HMO enrollee's attempt to refill medication was denied.	The HMO contacted the member, providers, and pharmacies and found that the medications couldn't be filled before the refill date. The enrollee obtained her medications on the refill date.
18. An HMO enrollee complained that the HMO would not approve her MRI procedure.	The HMO coordinated authorization for the MRI procedure and arranged an appointment.
19. The parent of an HMO enrollee complained that his son wasn't in the plan's records despite being enrolled and was unable to access services.	The HMO confirmed that the enrollee was now enrolled in the plan and showing as active. The parent was contacted and a membership card was mailed.
20. The parent of an HMO enrollee complained that her daughter's medications were running out with no approval for refills.	The HMO had not received any prescription requests for the enrollee.
21. The parent of an HMO enrollee complained that her daughter's medications were running out with no approval for refills.	The HMO approved a one-month supply of the medication and explained to the parent that the drug treatment may change per medical guidelines for the enrollee.
22. An HMO enrollee reported difficulty obtaining prior authorization for her medication that had run out.	The HMO approved a one-month supply of the medication while they educated the provider on the prior authorization process.
23. An HMO enrollee's grandparent complained that the enrollee had been unable to obtain a specialist referral from the HMO.	The HMO contacted the specialist who had treated the enrollee previously. The specialist agreed to see the enrollee and the HMO approved the services.
24. An HMO enrollee was unable to obtain authorization for his medication.	The HMO approved a one-month supply of the medication while they obtained prior authorization from the PCP.
25. An HMO enrollee's wife complained that the HMO would not authorize a replacement for lost medications.	The HMO authorized a replacement prescription for the lost medication.

**HMO Complaints/Issues**  
(April 1, 2012 – June 30, 2012)

HMO Informal Issue	Action Taken
26. An HMO enrollee's mother complained that she was unable to find a provider to test her son's hearing and ADHD. She stated that she also hadn't received her child's member card in the mail.	The HMO member card was mailed out multiple times, but returned due to an incorrect address. The HMO's case manager contacted the mother and the PCP and gave them information regarding a participating audiologist, as well as a behavioral health provider in their area.
27. An HMO enrollee complained about the prior authorization process to obtain medication and requested to be disenrolled from the plan.	The enrollee has an assigned case manager who she agreed to follow-up with monthly regarding services. The HMO contacted the enrollee and assisted her with obtaining her medication and explained that the enrollee should call choice counseling to request disenrollment from the plan.
28. An HMO enrollee complained about not being able to obtain her diabetes medication. She also requested assistance with finding a specialist closer to home.	The HMO contacted the member and notified her that she had refills remaining on her prescription. The HMO's case manager assisted the enrollee with finding a new specialist and arranged an appointment.
29. An HMO enrollee's guardian reported difficulty obtaining a specialist for the enrollee.	The HMO assisted the enrollee's guardian with finding a specialist and arranged an appointment.
30. An HMO enrollee's parent complained that the plan wouldn't authorize out-of-network provider visits.	The HMO contacted the parent multiple times, after which the parent decided to continue seeing the out-of-network provider, with the understanding that she will have to pay out-of-pocket. The parent has the case manager's phone number in case she needs additional assistance.
31. The parent of an HMO enrollee requested assistance obtaining an orthodontist to remove her child's braces.	The HMO contacted the parent with information for an orthodontist in their area.
32. A provider reported a denied claim.	The HMO contacted the provider and educated them on the claim submission process.
33. The parent of an HMO enrollee complained about being billed for her son's claim.	The HMO worked with the provider to clear the enrollee's balance.
34. The parent of an HMO enrollee complained that the HMO was not assisting with her child's health needs.	The HMO found that the mother has been non-compliant with keeping follow-up appointments and filling prescriptions for her child. The HMO arranged an appointment with a nephrologist for the enrollee.
35. A provider reported denied claims and an inability to refer patients to specialists.	The HMO contacted the provider to get her contact information, added her network number to their provider panel to allow member referrals, and instructed the provider to re-submit the denied claims.

**HMO Complaints/Issues**  
(April 1, 2012 – June 30, 2012)

<b>HMO Informal Issue</b>	<b>Action Taken</b>
36. The parent of two HMO enrollees complained that her children weren't in the plan's records.	The HMO corrected the files and the children are now showing as active. The HMO also assisted the mother with finding a dentist for her children.
37. An HMO enrollee complained that her dentist refused to provide services that she considered necessary.	The HMO contacted the dentist, who arranged an appointment to provide the services. The HMO also arranged appointments for the enrollee to see an oral surgeon and upon request, an ophthalmologist and pain management specialist.
38. An HMO enrollee could not obtain medication.	The HMO contacted the enrollee regarding her medication issue. The enrollee decided not to utilize plan-approved medication.
39. An HMO enrollee requested transportation services.	The HMO arranged transportation for the enrollee's appointment.
40. An HMO enrollee was dissatisfied with his PCP.	The HMO helped the enrollee change his PCP.
41. An HMO enrollee complained that her dental services were denied.	The HMO referred the enrollee to her dental plan to see a dentist within their network who could submit the prior authorization for approval.
42. An HMO enrollee could not obtain medication.	The HMO instructed the provider to send a prior authorization form.
43. A provider expressed concern that an HMO would not authorize the care for a referred enrollee.	The HMO contacted the provider and advised her they would be approving the care.



## Attachment III

### 2011 Managed Care Performance Measures

Measure	Non-Reform*					Reform*					National Mean**
	2008	2009	2010	2011	Trend	2008	2009	2010	2011	Trend	
Annual Dental Visit	n/a	n/a	***	16.1%	n/a	15.2%	28.5%	33.4%	34.0%	+	45.7%
Adolescent Well-Care	41.9%	46.0%	45.7%	<b>49.2%</b>	+	44.2%	46.5%	46.3%	46.2%	-	47.7%
Controlling Blood Pressure	52.7%	51.6%	53.0%	<b>54.7%</b>	+	46.3%	55.9%	53.4%	46.3%	-	55.3%
Cervical Cancer Screening	56.6%	53.8%	55.3%	55.6%	+	48.2%	52.2%	50.8%	53.2%	+	65.8%
Diabetes – HbA1c Testing	74.7%	75.1%	76.4%	79.6%	+	78.9%	80.1%	82.8%	<b>81.9%</b>	-	80.6%
Diabetes – HbA1c Poor Control INVERSE	48.5%	51.7%	46.4%	42.5%	+	48.3%	46.8%	44.9%	<b>48.6%</b>	-	44.9%
Diabetes – Eye Exam	36.3%	41.9%	48.3%	52.1%	+	35.7%	44.0%	45.4%	49.3%	+	52.7%
Diabetes – LDL Screening	75.6%	76.3%	77.9%	<b>80.0%</b>	+	80.0%	80.2%	83.5%	<b>81.8%</b>	-	74.2%
Diabetes – LDL Control	29.5%	29.4%	<b>33.8%</b>	32.8%	-	29.3%	<b>35.9%</b>	36.1%	<b>36.9%</b>	+	33.5%
Diabetes – Nephropathy	77.1%	76.1%	77.1%	<b>79.0%</b>	+	79.2%	80.3%	81.9%	<b>83.1%</b>	+	76.9%
Follow-Up after Mental Health Hospital – 7-day	30.5%	37.2%	24.2%	28.4%	+	20.6%	29.3%	25.4%	23.1%	-	42.9%
Follow-Up after Mental Health Hospital – 30-day	47.0%	51.7%	41.4%	47.9%	+	35.5%	46.6%	41.3%	44.3%	+	60.2%
Prenatal Care	71.7%	69.1%	69.5%	71.7%	+	66.6%	67.4%	75.2%	68.4%	-	83.4%
Postpartum Care	58.5%	50.1%	52.7%	54.6%	+	53.0%	51.5%	52.1%	49.3%	-	64.1%
Well-Child First 15 Months – Zero Visits INVERSE	2.8%	3.0%	4.2%	3.2%	+	4.9%	1.6%	6.0%	3.0%	+	2.3%
Well-Child First 15 Months – Six Visits	44.0%	51.0%	46.1%	51.4%	+	44.4%	49.3%	35.4%	46.5%	+	59.4%
Well-Child 3-6 years	71.1%	72.5%	74.9%	<b>74.8%</b>	-	71.3%	75.7%	72.7%	<b>75.0%</b>	+	71.6%
Adults' Access to Preventive Care – 20-44 Years	n/a	69.3%	67.9%	68.1%	+	n/a	71.8%	71.2%	71.2%	flat	80.5%
Adults' Access to Preventive Care – 45-64 Years	n/a	82.2%	81.2%	81.5%	+	n/a	84.7%	84.9%	<b>85.5%</b>	+	85.3%
Adults' Access to Preventive Care – 65+ Years	n/a	74.7%	66.9%	69.9%	+	n/a	83.6%	83.7%	84.2%	+	84.7%
Antidepressant Medication Mgmt – Acute	n/a	45.6%	46.8%	47.0%	+	n/a	52.0%	56.3%	<b>56.3%</b>	flat	49.6%
Antidepressant Medication Mgmt -- Continuation	n/a	31.2%	29.2%	31.4%	+	n/a	29.8%	43.8%	<b>44.0%</b>	+	33.0%
Appropriate Medications for Asthma	n/a	87.0%	87.0%	86.6%	-	n/a	83.6%	87.6%	86.0%	-	88.6%

Measure	Non-Reform*					Reform*					National Mean**
	2008	2009	2010	2011	Trend	2008	2009	2010	2011	Trend	
Breast Cancer Screening	n/a	47.5%	50.1%	50.9%	+	n/a	51.4%	56.9%	<b>59.2%</b>	+	52.4%
Childhood Immunization Combo 2	n/a	61.8%	71.4%	73.8%	+	n/a	63.6%	70.0%	72.6%	+	74.3%
Childhood Immunization Combo 3	n/a	52.0%	63.7%	67.9%	+	n/a	53.8%	62.7%	65.7%	+	69.4%
Frequency of Prenatal Care	n/a	51.6%	54.3%	<b>60.6%</b>	+	n/a	52.6%	46.9%	44.0%	-	61.6%
Lead Screening	n/a	46.0%	53.1%	53.5%	+	n/a	54.8%	52.0%	54.1%	+	66.4%
Adult BMI Assessment	n/a	n/a	31.2%	<b>48.3%</b>	+	n/a	n/a	41.9%	<b>52.7%</b>	+	34.6%
Follow-Up Care for Children Prescribed ADHD Medication – Initiation Phase	n/a	n/a	37.8%	<b>37.1%</b>	-	n/a	n/a	43.6%	<b>44.5%</b>	+	36.6%
Follow-Up Care for Children Prescribed ADHD Medication – Continuation and Maintenance	n/a	n/a	46.6%	<b>46.7%</b>	+	n/a	n/a	n/a	n/a	n/a	41.7 %

**Bold** = Better than the national mean

\* Data are submitted to the Agency by HMOs and PSNs and are audited by NCQA-Certified HEDIS auditors. Data do not include Medicaid FFS or MediPass.

\*\* National Mean as published by NCQA, Medicaid product line. The National Mean that the 2011 submission is compared against is the National Mean for 2010.

\*\*\* Data from Sunshine remains outstanding pending the result of an appeal to the auditor.

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